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NOTICE OF MEETING

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HIGHWAYS, TRANSPORT AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL

will meet on

MONDAY, 5TH FEBRUARY, 2018

At 6.30 pm

in the

COUNCIL CHAMBER - GUILDHALL, WINDSOR

TO: MEMBERS OF THE HIGHWAYS, TRANSPORT AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL

COUNCILLORS HARI SHARMA (CHAIRMAN), WISDOM DA COSTA, MAUREEN HUNT, PAUL LION, JULIAN SHARPE, SHAMSUL SHELIM AND EILEEN QUICK

SUBSTITUTE MEMBERS

COUNCILLORS MALCOLM BEER, WESLEY RICHARDS, DEREK SHARP, JOHN STORY, LYNDA YONG, MOHAMMED ILYAS AND GARY MUIR

Karen Shepherd – Service Lead - Democratic Services - Issued: 26 January 2018

Members of the Press and Public are welcome to attend Part I of this meeting. The agenda is available on the Council's web site at www.rbwm.gov.uk or contact the Panel Administrator **Wendy Binmore** on **01628796251**

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AGENDA

PART I

<u>ITEM</u>	<u>SUBJECT</u>	<u>PAGE NO</u>
1.	<u>APOLOGIES</u> To receive any apologies for absence.	
2.	<u>APPOINTMENT OF VICE-CHAIRMAN</u> To appoint a Vice-Chairman for the remainder of the municipal year 2017/18.	
3.	<u>DECLARATIONS OF INTEREST</u> To receive any Declarations of Interest.	5 - 6
4.	<u>MINUTES</u> To confirm the Part I Minutes of the previous meeting.	7 - 12
5.	<u>DEMAND RESPONSE SERVICE FROM READING BUSES</u> To receive the above presentation from Reading Buses.	
6.	<u>STREET LIGHTING</u> To receive the above verbal update.	Verbal Report
7.	<u>BUDGET 2018/19</u> To receive the above report.	13 - 82

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MEMBERS' GUIDE TO DECLARING INTERESTS IN MEETINGS

Disclosure at Meetings

If a Member has not disclosed an interest in their Register of Interests, they **must make** the declaration of interest at the beginning of the meeting, or as soon as they are aware that they have a DPI or Prejudicial Interest. If a Member has already disclosed the interest in their Register of Interests they are still required to disclose this in the meeting if it relates to the matter being discussed.

A member with a DPI or Prejudicial Interest **may make representations at the start of the item but must not take part in the discussion or vote at a meeting.** The speaking time allocated for Members to make representations is at the discretion of the Chairman of the meeting. In order to avoid any accusations of taking part in the discussion or vote, after speaking, Members should move away from the panel table to a public area or, if they wish, leave the room. If the interest declared has not been entered on to a Members' Register of Interests, they must notify the Monitoring Officer in writing within the next 28 days following the meeting.

Disclosable Pecuniary Interests (DPIs) (relating to the Member or their partner) include:

- Any employment, office, trade, profession or vocation carried on for profit or gain.
- Any payment or provision of any other financial benefit made in respect of any expenses occurred in carrying out member duties or election expenses.
- Any contract under which goods and services are to be provided/works to be executed which has not been fully discharged.
- Any beneficial interest in land within the area of the relevant authority.
- Any licence to occupy land in the area of the relevant authority for a month or longer.
- Any tenancy where the landlord is the relevant authority, and the tenant is a body in which the relevant person has a beneficial interest.
- Any beneficial interest in securities of a body where:
 - a) that body has a piece of business or land in the area of the relevant authority, and
 - b) either (i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body **or** (ii) the total nominal value of the shares of any one class belonging to the relevant person exceeds one hundredth of the total issued share capital of that class.

Any Member who is unsure if their interest falls within any of the above legal definitions should seek advice from the Monitoring Officer in advance of the meeting.

A Member with a DPI should state in the meeting: ***'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'***

Or, if making representations on the item: ***'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'***

Prejudicial Interests

Any interest which a reasonable, fair minded and informed member of the public would reasonably believe is so significant that it harms or impairs the Member's ability to judge the public interest in the item, i.e. a Member's decision making is influenced by their interest so that they are not able to impartially consider relevant issues.

A Member with a Prejudicial interest should state in the meeting: ***'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'***

Or, if making representations in the item: ***'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'***

Personal interests

Any other connection or association which a member of the public may reasonably think may influence a Member when making a decision on council matters.

Members with a Personal Interest should state at the meeting: ***'I wish to declare a Personal Interest in item x because xxx'. As this is a Personal Interest only, I will take part in the discussion and vote on the matter.***

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Agenda Item 4

HIGHWAYS, TRANSPORT AND ENVIRONMENT OVERVIEW AND SCRUTINY PANEL

THURSDAY, 16 NOVEMBER 2017

PRESENT: Councillors Hari Sharma (Chairman), Jesse Grey (Vice-Chairman), Maureen Hunt, Paul Lion, Julian Sharpe, Malcolm Beer and Shamsul Shelim

Also in attendance: Councillor Phillip Bicknell

Officers: Andy Jeffs, Mark Lampard, Darren Gotch, Tony Carr and Karen Shepherd

APOLOGIES

An apology for absence was received from Councillor Da Costa.

DECLARATIONS OF INTEREST

Councillor Sharma declared a personal interest in the item 'Arriva Click Demand Response' as he worked for First Group.

MINUTES

RESOLVED UNANIMOUSLY: That the minutes of the meeting held on 21 September 2017 be approved, subject to the addition of the following wording to the item 'Cycle Strategy':

'The Chairman agreed to open the membership of the Task and Finish Group to members of the public.'

ARRIVA CLICK DEMAND RESPONSE

Members received a presentation on Arriva Click Demand Responsive 'Corner to Corner' transport from Simon Mathieson, Business Development Manager at Arriva.

Mr Mathieson explained that Arriva had been piloting a 'corner to corner' demand responsive bus service in Sittingbourne, Kent since March 2017. The pilot had been successful and popular. Arriva had big ambitions to develop the service elsewhere and had recently ordered 35 more vehicles to enable this to happen. Members noted that Arriva was a pan-European transport company owned by Deutsche Bahn since 2010. Arriva was aware that local authorities were facing cuts to budgets, increased demand for social transport, falling passenger numbers, increased congestion and concerns over air quality.

The demand responsive bus scheme helped to address some of the issues as it aggregated people travelling from multiple origins to multiple destinations in an efficient and convenient way. The automated system matched journeys and adjusted routes. There was no manual intervention required, but back office back up was available if needed. Algorithms were used to ensure optimal routes were chosen within built-in parameters. In Sittingbourne routes were never more than 20% away from the direct route. The 16-seater vehicles were high specification and could be configured in various ways. The vehicles used in Sittingbourne were 10 seater plus

space for one wheelchair. The technology was able to teach itself demand patterns so an unbooked bus would be sent to the position nearest the next likely booking. The offer was a 20 minute window for collection; in Sittingbourne average waits were 10-11 minutes. Customers were able to book a ride via an app or by telephone or website. Journeys could be purchased via credit, on a pay as you go basis, or via a season ticket. Once booked, customers received details of the vehicle and driver who would pick them up, including a direct telephone number, along with journey details. Customers could cancel bookings before pick up at no cost. Mr Mathieson highlighted elements of the customer proposition including convenience, quality, accessibility, safety, shareability and excellent customer service.

Members noted that demand responsive services could be used in a number of environments including urban areas and also where services had traditionally been subsidised because of low demand. Members noted the growth in the Sittingbourne pilot, which was now achieving over 2000 rides per week. Via the usage of the app, Arriva was able to obtain instantaneous and very detailed data, which was used to improve the service and manage driver and vehicle resourcing. It was noted that the proportion of people using the service in Sittingbourne for their daily commute had reduced over time, with increased use for leisure, shopping and visiting friends and family. The data also showed that 30% of respondents had shifted from using their car. Therefore people previously not willing or able to use public transport were using the service.

Councillor Bicknell joined the meeting at 7.02pm.

Councillor Sharma commented that he had asked about on-demand buses at the UK Bus Summit four years previously, but the idea had not been taken seriously. He was pleased that the Managing Director of Arriva was supportive and wanted to drive the bus market into a revolutionary area. Mr Mathieson confirmed that current legislation allowed for on-demand services to operate without additional licences. As a bus service rather than a private hire operator, the service could take concessionary passes and receive the fuel subsidy.

Hugh Wilding, Headteacher at Claires Court School asked whether a service for Maidenhead could be extended out to Cippenham where a number of his staff lived.

Mr Mathieson responded that the model and zone used would be informed by stakeholders; if demand was clear then it could be included in the zone. The service was not restricted by, for example, borough boundaries. Darren Gotch, Traffic Engineer commented that the borough was already discussing options with Slough. Mr Mathieson confirmed that there was no issue with the buses going onto private land, such as a school property. Detours at certain times of day could be considered to meet specific demand. Trips could be pre-booked up to one month in advance and employers could bulk book for staff. If there was sufficient demand, a vehicle could be block booked for one destination.

Olu Odeniyi, President of Maidenhead Chamber of Commerce, asked whether a business or organisation such as an industrial estate could buy passes for staff. Mr Mathieson explained that this was straightforward. A company could set up a direct debit or buy long-term passes and give staff or visitors a promo-code to use. The 20 minute wait window could be flexed by the level of demand. 15 minute slots could be pre-booked to minimise latency. Some services may require a subsidy, for example to

a business park until patronage increased and the service became commercially viable. Borough traffic models would be used to identify travel demands.

Hugh Wilding explained that he had held discussions over the summer with another operator about a bespoke schools service. In discussions relating to safeguarding it had become clear that although drivers were CRB checked, back office staff were not and this would be an issue.

Mr Mathieson commented that it was too early to determine if the service in Sittingbourne had had a significant impact on traffic flows, but it was not necessarily the ideal place to model the service. Key factors for an ideal model would be more leisure services and a major hospital within the zone. He explained that the Sittingbourne service was on the right trajectory to break even within 12 months. The average fare was slightly lower than hoped however this was likely a result of free rides, flat rates and credit sharing that had been given to encourage demand at the start. The fare was pitched between a bus and a taxi at approximately £1 per mile. The fare price did not change based on number of users; yield management was not allowed under the regulations. If demand increased beyond the 16 seater vehicle for a route, the preference would be for more vehicles rather than larger vehicle.

Councillor Bicknell commented that traditionally bus providers were reluctant to share data about commercial routes, particularly if they were deemed unviable. Mr Mathieson stated that Arriva was committed to open data and would be prepared to share data with borough traffic engineers. A potential zone for Maidenhead would be larger than the current zone in Sittingbourne, therefore would require more vehicles. He confirmed that the app complied with GDPR regulations. Arriva took customer data very seriously and worked with the app developer Via in this respect. All data was stored on an Amazon server.

The Chairman thanked Mr Mathieson for his presentation.

The clerk was asked to add the presentation slides to the agenda page on the borough website.

2018/19 BUDGET PREPARATION

Members considered the Budget Preparation 2018/19 report that would be presented to Cabinet on 23 November 2017.

Mark Lampard, Finance Partner, explained that details of the budget were being presented earlier than usual to enable full scrutiny before the final Council approval in February. The September 2017 RPI figure of 3.9% had been utilised in most cases to increase fees and charges. There were a few exceptions when market benchmarks were higher or lower. The budget proposals included £4.1m of efficiencies and increased income. Council tax would increase by 1.95% alongside an Adult Social Care levy of 3%. £700,000 of revenues would be used to balance the budget. Significant capital investment of £54m was planned including funding for regeneration-related projects such as £10m for temporary parking. The road resurfacing programme totalled just under £2m.

Councillor Beer commented that to keep people coming into the town centres, parking charges needed to be as low as possible. He asked if comparisons had been undertaken with other towns including tourist attractions. The Executive Director

confirmed that Windsor had been benchmarked with York and Bath; Maidenhead had been benchmarked with Reading, Bracknell, Slough and Wokingham. Councillor Hunt commented that Reading had the Oracle and Bracknell had a new shopping centre. Maidenhead did not have this yet and therefore she felt parking prices should only be increased once the regeneration was complete. The Executive Director explained the benchmarking had been undertaken before the new centre in Bracknell had opened. Slough and Wokingham did not have large shopping centres compared to Reading.

The Chairman highlighted that charges had not been increased for a few years. 1 hour and 2 hour tickets were still free for residents with an Advantage Card. The council was also spending £1.3m on CCTV to ensure cars were safe and there were new parking machines in Windsor. The rate of inflation had been increasing and operating costs had risen. The Executive Director highlighted that eleven car parks in Windsor would have increased charges, compared to six in Maidenhead. 61% of the increases were in Windsor compared to 29% in Maidenhead.

Councillor Shelim commented that Windsor was in the main used by tourists coming by coach therefore they did not use the car parks. He received lots of emails from business complaining their staff could not afford the parking charges. Windsor charges were already high compared to the rest of the borough. He understood the concessions for Advantage Card users but it was not fair for workers in Windsor and this could affect businesses.

The Executive Director commented that if the tariffs for both towns had been matched to the benchmarked figures, the increase would have been £3.1m. If the 3.9% figure was removed from the £750,000, the parking tariffs were still good in comparison. It was confirmed that the only factor considered in the benchmarking was parking tariffs, for example local house prices were not taken into account. Olu Odeniyi highlighted that Maidenhead had to compete with free parking at Taplow.

Councillor Bicknell highlighted that residents with an Advantage Card would see no increase in prices. On-street parking in Maidenhead was still free. Maidenhead had a number of attractions including a large M&S, an undercover shopping centre and a popular fruit market. Councillor Grey commented that the new charges should be embedded now with regeneration in mind.

Olu Odeniyi highlighted that a retail study undertaken in 2015 which showed the independent shops in Maidenhead town centre were kept alive by officers workers during the week. Councillor Bicknell commented that any town relied on office workers. He saw the main competition going forward to be internet shopping.

Councillor Shelim asked officers to discuss the proposals for increased parking charges in Windsor with the Windsor Town Manager and the Windsor Town Partnership Board.

Councillor Sharma commented that free parking could lead to problems when people left their car all day. Sensible charges would mean a space was used multiple times. Councillor Bicknell commented that he had received complaints from bus companies that charges were not high enough so people were not using buses; it was a difficult balancing act. Olu Odeniyi commented that buses running once an hour were not conducive to encouraging people into the town. The borough had a higher than average demographic for families with children compared to the south east. It was not

feasible for people to travel with young children on buses that only came once an hour.

The Executive Director confirmed that the redevelopment element had been outside the benchmarking for Broadway car park. The council was investing in both temporary and permanent car parking therefore realistic tariffs were required. Councillor Beer commented that low parking charges could act as a pump primer to encourage businesses and shops into the town centre. Park and Ride services were a key attraction for other towns. Councillor Hunt highlighted that business rates had once again increased this year.

Councillor Grey was pleased with the way officers had approached the issue; instead of a blanket increase, selective tariffs had been increased in comparison to other boroughs. Olu Odeniyi commented that some independent shops were just breaking even and were fearful that a reduction in footfall during regeneration could put them out of business. It was confirmed that certain car parks were at peak times full, therefore the 1 and 2 hour tariffs had been targeted.

Councillor Sharpe commented that it would be important to be clear when charges were last increased. When prices had not been raised for some time and there was a need to increase by round amounts, a balance needed to be struck. Councillor Bicknell commented that the technology had not yet fully caught up; contactless would resolve this issue.

Members noted the details of the capital programme for the relevant service areas.

Councillor Hunt raised an issue with traffic backing up at the Burchetts Green roundabout. Councillor Bicknell responded that officers were aware of the issue and he would be happy to ask officer to look at possible solutions and come back to Councillor Hunt outside the meeting. Tony Carr, Traffic Engineer, commented that a number of locations had been highlighted including the Burchetts Green roundabout. The proposed budget of £120,000 may not be enough to cover all the locations. Councillor Lion commented that traffic lights could be an option at Burchetts Green. Councillor Bicknell explained that the council had term contractors for such works; checks were in place to ensure contract prices were competitive.

RESOLVED UNANIMOUSLY: That The Panel noted the report and the appendices relevant to highways, transport and environment service areas.

The meeting, which began at 6.30 pm, finished at 8.35 pm

CHAIRMAN.....

DATE.....

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Report Title:	Budget Report 2018/19
Contains Confidential or Exempt Information?	NO - Part I
Member reporting:	Councillor Saunders, Lead Member for Finance
Meeting and Date:	Cabinet - 8 February 2018
Responsible Officer(s):	Russell O'Keefe, Executive Director & Rob Stubbs, Deputy Director and Head of Finance
Wards affected:	All

REPORT SUMMARY

1. This report sets out the Council budget for 2018/19. Through efficient and careful financial planning, the council continues to ensure delivery of the services most valued by residents, and is ready to transform the borough during the next ten years.
2. The budget is based on a 1.95% increase to council tax – meaning that residents in Windsor and Maidenhead still have the lowest council tax outside of London.
3. A three per cent precept for adult social care enables additional funding for older people and residents with special needs, an area where the council is also making additional investment within the budget as well as the £6.4M figure for ASC.
4. The Council will make savings of £5.4 million to enable council tax to remain affordable and to continue to provide the services and improvements that residents value.
5. The council will increase visitor parking charges in some locations for non-residents, to more closely align to other council areas – this will not affect Advantage card holders. Other fees and charges will be capped at the Retail Prices Index, unless charges have been increased to bring the council close to benchmarked rates.
6. The Royal Borough has the lowest council tax outside of London, whilst providing the range of services most valued by residents, including
 - Maintaining our 18 street wardens working on borough streets to provide a reassuring and responsive presence.
 - CCTV upgrades and expansion along with investment in road improvements.
 - Keeping all 14 libraries open, with extended hours for some and continued investment in stock and buildings.
 - Continue to offer a range of services for children and families at our 10 children's centres.
 - Resident parking permits remain free – this is in contrast to neighbouring areas such as Reading and Bracknell Forest.
7. There are increases to enable delivery of services and investment – for example:
 - £2.6 million in Windsor to improve the fabric and appearance of the town centre, £2.3 million of which is for highways and infrastructure investment, to take place this year and into 2018/19.
 - High quality and sustainable adult social care services
 - Continued expansion of schools
 - Home to school transport for pupils with special needs and families on low

incomes

- Temporary accommodation for homeless residents.
8. The government has given scope for local authorities to apply an additional charge to provide more funding for adult social care services. Last year the borough applied an additional precept of three per cent and are proposing to do so again, which equates to an additional £28.85 on Band D council tax. This is a careful and caring measure to ensure that we can fund care for elderly and vulnerable residents. The council has also prioritised this area with existing funding so that with these proposals, we will have provided an additional £6.4 million over and above this adult social care precept.

1. DETAILS OF RECOMMENDATION(S)

RECOMMENDATION: That Council notes the report and approves the:

- i) Detailed recommendations contained in Appendix A which includes a Base Council Tax at band D of £933.42, including a 1.95% increase of £17.85.**
- ii) Adult Social Care Precept of 3% (an increase of £28.85 on the £45.89 precept included in the 2017/18 budget) to be included in the Council's budget proposals, making this levy the equivalent of £74.74 at band D.**
- iii) Fees and Charges contained in Appendix E.**
- iv) Capital Programme, shown in appendices I and J, for the financial year commencing April 2018.**
- v) Prudential borrowing limits set out in Appendix L.**
- vi) Business rate tax base calculation, detailed in Appendix P, and its use in the calculation of the Council Tax Requirement in Appendix A.**
- vii) Deputy Director and Head of Finance in consultation with the Lead Members for Finance and Children's Services is authorised to amend the total schools budget to reflect actual Dedicated School Grant levels.**
- viii) Responsibility to include the precept from the Berkshire Fire and Rescue Authority in the overall Council Tax charges is delegated to the Lead Member for Finance and Deputy Director and Head of Finance once the precept is announced.**

2. REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED

- 2.1 The Council is obliged to set a Council Tax for the forthcoming year in order to provide sufficient revenue to carry out its statutory duties. The budget set for 2018/19 confirms the administration's commitment to continue the delivery of quality services for residents that are value for money. Residents will see priority services maintained with additional investment in key areas such as education, vulnerable residents including those qualifying for free school meals and regeneration.

2.2 The Royal Borough spends in the region of £300 million through the General Fund. Day to day council expenditure is funded through government grants, council tax, business rates, third party contributions and income from fees and charges. Around £80 million of this is spent on, and is ring-fenced to, schools.

Provisional Local Government Finance Settlement 2018/19

2.3 In the local government financial settlement for 2016/17 the Secretary of State for Communities and Local Government offered an opportunity for a four year financial settlement. The offer was accepted by the Royal Borough.

2.4 The 2018/19 local government finance settlement announced the core spending power figures for the period 2017/18 to 2019/20. Key items and the impact on the Boroughs finances include:

- Adult Social Care Precept: 3% +£1.9 million
- New Homes bonus: +£2.7 million

Adult Social Care Precept

2.5 For the 2016/17 financial year local authorities responsible for adult social care were given an additional 2% flexibility on their current council tax referendum threshold which was required to be used entirely for adult social care. This flexibility was offered in recognition of demographic changes which are leading to growing demand for adult social care and increased pressure on council budgets. In 2017/18 a further adult social care precept was then made available to local authorities to add, up to a maximum of 6% over the period between 2017/18 and 2019/20.

2.6 In 2016/17 the precept was set at 2%, equivalent to £18.14 on a band D property, for 2017/18 the precept was set at 3%, equivalent to £27.75 on a band D property and in 2018/19 will be a further 3%, equivalent to £28.85, to sustain the growing need for adult social care services.

2.7 Appendix D shows the total level of funding the Royal Borough will have invested to support our vulnerable adults across the Borough. This total is more than £9 million higher than the funding raised through the precept by the end of 2019/20.

New Homes Bonus

2.8 The Government rewards housing growth. In 2017/18 the scheme was reduced from six years to five years and will be reduced in 2018/19 to four years. The Government also introduced a minimum level at which only growth in excess of the minimum will be rewarded. This was set at 0.4% in 2017/18 and will remain at this level for 2018/19 equating to 267 properties for the Borough.

Council tax thresholds

2.9 Local authorities are now allowed to increase their core band D base council tax by an additional 1% in 2018/19. The previously announced threshold was 2%, and the new threshold will now be 3%. The Council, if approved, will only increase base council tax in 2018/19 by 1.95%.

Additional areas within the financial settlement

School budgets

- 2.10 The Dedicated Schools Grants (DSG), has four blocks: schools, high needs, early years and a new central schools service block. The central schools services block has been created nationally for 2018 from within existing DSG budgets.
- 2.10 The Royal Borough's indicative DSG allocation for 2018/19 (including funding for academies) is £114.2 million, an increase of £3.6 million when compared with the 2017/18 final settlement. This is due, in the main, to increases in pupil numbers in schools and the early year's blocks.
- 2.11 The minimum funding guarantee continues at the same level as 2017/18, meaning that no school will see more than a 1.5% per pupil reduction in its formula budget when compared with 2017/18 allocations.

Apprenticeship Levy

- 2.12 Apprenticeships will be funded at a national level, through a levy from April 2017. All employers in the United Kingdom, with a pay bill over £3 million will be charged a levy of 0.5% on their pay bill. This equates to £280,000 for the Royal Borough.

Financial matters annual budget

Fees and charges

- 2.13 The proposed fees and charges for the period 2018/19 are shown in Appendix E. Generally charges are designed to increase by inflation or by being benchmarked against similar authorities.
- 2.14 Non-resident parking charges have been increased to reflect 50% of market alignment. Through investment in new machines, residents will be able to receive Advantage Card discounts across all RBWM car parks.

Efficiencies and cost reductions

- 2.15 The council has reduced expenditure significantly over the past six years. These reductions have been achieved by finding alternative and more cost effective ways to deliver the same or similar levels of service. This budget includes efficiencies and cost reductions totalling £5.4 million see Appendix F.

Council Tax

- 2.16 In 2017/18, the Band D combined base council tax and adult social care precept was £961.46 which was £396.54 below the national average for Unitary Authorities (£1,358).
- 2.17 This budget proposes an increase of 1.95% in council tax, well below the level of inflation announced in September 2017 (RPI of 3.9%). The Band D combined base council tax and adult social care precept will be £1008.16. Appendix G sets out the impact on different properties.

Capital programme

- 2.18 In recent years, the council has continued to avoid additional borrowing and related interest costs by funding some capital investments from available cash balances. This also anticipates the substantial capital receipts from the

Maidenhead regeneration programme over the next five to ten years. It will become necessary during 2018/19 to increase borrowing in the short to medium term to fund investments which needs to precede the development of council land.

- 2.19 The council's capital expenditure is separate to revenue expenditure on services and is funded from a mix of government grants, third party contributions, capital receipts from the sales of assets and borrowing.
- 2.20 There are a variety of regeneration initiatives either taking place or in development which will provide significant opportunities and benefits for the Borough, a number of these require Council funding. Each initiative will have its own financing and governance structure which reports directly to the Council. The capital programme for 2018/19 provides for investment in:
- The continuance of the schools expansion programme
 - Regeneration schemes, including Maidenhead Waterways
 - Funding into the disabled facilities grant
 - Maintaining the highways network
 - Street lighting
 - The new leisure centre at Braywick Park.
- 2.21 In addition to the investments in the capital programme in this budget, the borrowing expectations for 2018/19 need to consider other capital proposals likely to come forward for approval during the year. Appendix H shows additional investments likely to be proposed and estimated to require funding of £79 million. Appendix H also reflects how the anticipated forecast debt position has altered throughout 2017/18 against the original forecast put to Council in February 2017.

Capital finance

- 2.22 The Deputy Director and Head of Finance has responsibility for financing the Capital Programme in the most cost effective way. The capital programme for 2018/19 relies on £16.2m of Council funding (see Appendices I and J), however, use of recycled Minimum Revenue Provision and any capital receipts generated will reduce the impact on the Council's capital financing requirement. The forecast programme, including other proposals likely to come forward during the year increases the capital financing requirement by £74.4m The capital financing requirement is a measure of the Council's need to borrow to be able to finance its capital spend. The capital financing requirement for 2017/18 is £111.8m.
- 2.23 All resolutions required to comply with the Prudential System are in line with the Treasury Management Report approved by Cabinet on 11 February 2010.

Business Rates

- 2.24 From 2013/14 local authorities have been able to share in any growth, as well as risk in expected collective rates and appeals against valuations, of business rates, as an incentive to encourage growth.
- 2.25 It was Government's intention to change the basis of determining the annual increase in the business rates multiplier in 2021. This would have seen CPI

inflation figure used instead of RPI. The Government has announced that this change will be brought forward and will apply from 2018/19.

- 2.26 Berkshire were also successful in securing business rate pilot status for 2018/19. This is a pooling arrangement across Berkshire and comprises the six unitary councils. This means that any growth will be retained for the benefit of Berkshire with 70% of growth going to the TVLEP to help transport infrastructure with the remainder shared across the six councils.
- 2.27 Within the business rate retention system, the national non-domestic rate baseline and top up/tariff amounts have been revised to take into account the business rate revaluation of 2017.
- 2.28 The Council intends to continue, as in 2017/18, to maintain all locally controlled discretionary business rate reliefs for 2018/19 to businesses falling into various categories.

General Fund reserves

- 2.29 Taking account of the forecast year-end position for 2017/18 the General Fund Reserves are estimated to be £7.4 million.

Collection Fund Balances

- 2.30 The council collects approximately £83m from Council Tax and £88 million from applying business rates. The Council remains one of the highest performing councils for council tax collection rates.
- 2.31 The Council must declare the likely balance on the Council Tax Collection Fund at 31 March 2017 as estimated in November 2017 and any balance to be shared between the Council, the Police and Crime Commissioner for Thames Valley and the Berkshire Fire & Rescue Service. On the appointed day the Royal Borough's share was declared at £1.6m (2%).
- 2.32 Under the Localisation of Business Rates legislation the Council is now required to prepare a similar statement for Business Rates. This statement shows a deficit payable by the Council of £2.9m (3%).

Treasury Management

- 2.33 The current Treasury Management policy was initially approved in February 2010 and varied by Cabinet in June 2010. In March 2014 Cabinet updated the list of approved counterparties when it added to it a group of the larger Building Societies. During 2017/18 the Council's – Achieving for Children were added to the list. No further changes to the list are proposed, see Appendices K and L.
- 2.34 For the last three years the Borough has, with Actuary and External Audit approval, prepaid its Pension Fund contributions using a Net Present Value calculation to show a benefit, equivalent to a 2.70% return on that prepayment in its revenue account.

2.35 As a consequence the budget assumes that the Royal Borough will earn £123k on its investments in 2017.

2.36 In setting the budget options have been considered, see table 1.

Table 1: Options

Option	Comments
Approve the proposals in this report. Recommended option	The Council is obliged to set a Council Tax for the forthcoming year in order to provide sufficient revenue to carry out its statutory duties.
Approve a modified budget with a higher level of revenue spend and Council Tax. Not recommended	A net increase in revenue expenditure of £619k would require an increase in Council Tax of 1%. Increases representing an increase of 3% or more in core Council Tax would require a referendum.
Approve a modified budget with a lower level of net revenue spend and Council Tax. Not recommended	Any proposals to reduce net expenditure would need to be accompanied by specific proposals so that Council could be assured that priority services are maintained.
Approve a modified Capital Programme Not recommended	Any proposals to adjust the capital programme needs to consider available funding. Any proposal that is not supported by grant or developer contributions will need to be funded from Council resources and as such will also have a revenue implication in the shape of financing costs.

3. KEY IMPLICATIONS

3.1 Table two

Outcome	Unmet	Met	Exceeded	Significantly Exceeded	Date of delivery
Services delivered within approved budget	Budget overspend >£250,000	Budget variance +/- £250,000	Budget underspend >£250,000 <£500,000	Budget underspend >£500,000	31 March 2018

4. FINANCIAL DETAILS / VALUE FOR MONEY

4.1 The Borough's external auditors KPMG confirmed in their work on the 2016/17 accounts that the Council had "proper arrangements to secure economy, efficiency and effectiveness in its use of resources".

5. LEGAL IMPLICATIONS

- 5.1 The Local Government Act 2003 requires the Chief Financial Officer (Head of Finance) to report to Members as part of the budget setting process, on setting the level of council tax, the robustness of the budget presented and the adequacy of reserves. Appendix K sets out the main risks that may fall to be met from reserves and for which provision should be retained in the Council's account.
- 5.2 The budget has to be set in accordance with statutory requirements which include assurance from Strategic Directors that they have sufficient resource available to fulfil their various statutory obligations.

6. RISK MANAGEMENT

- 6.1 All measures proposed in the budget have been subject of a risk assessment in terms of deliverability and service impact. The assessment of General Fund Reserve includes an assessment of the financial impact of a range of economic and environmental factors, which may impact on the Councils budget. Some risks exist around Children's Safeguarding and Adult Social Care Budgets where demand is harder to predict.
- 6.2 The Business Rate Retention scheme has a risk/reward element built in. Whilst there are clear longer-term benefits for the Council from a growing local economy there are some risks associated with demolition of property prior to redevelopment and from local business failure (in terms of reduced Business rate revenue), which is now shared by the Local Authority.

7. POTENTIAL IMPACTS

- 7.1 This report contains a number of proposals related to staff or service provision and may involve changes to policy or service delivery. Equality impact assessments have been completed where appropriate.

8. CONSULTATION

- 8.1 To Consultations have taken place with the local Chambers of Commerce in January 2018. The Leader of the Council and several Cabinet Members attended, together with Officers. The meetings served to consult on the proposals in this paper.
- 8.2 Comments of the Overview & Scrutiny Committees will be shared with Council.

9. TIMETABLE FOR IMPLEMENTATION

- 9.1 Residents will be notified of their Council Tax in March 2018. Budgets will be in place and managed by service managers from 1 April 2018.

Table 5: Implementation timetable

Date	Details
By 31 March 2018	Residents notified of their Council Tax
1 April 2018	Budgets will be in place and managed by service managers.

10. APPENDICES

- 10.1 Appendix A – Recommendations
Appendix B – Budget summary
Appendix C – Budget detail
Appendix D – Social care investment strategy (Adult, Community Services and Health & Corporate Services O&SPs only).
Appendix E – Fees and charges (Not Crime & Disorder O&SP)
Appendix F – Savings
Appendix G – Parish precepts
Appendix H – Capital cashflow
Appendix I - Capital programme summary
Appendix J – Capital programme detail
Appendix K – Treasury management
Appendix L – Lending list
Appendix M – Budget movement statement
Appendix N – Medium term plan
Appendix O – Reserves
Appendix P – NNDR1 (to follow)
Appendix Q – Comparison November/January MTFP

11. BACKGROUND DOCUMENTS

- 11.1 None.

12. CONSULTATION (MANDATORY)

Name of consultee	Post held	Date sent	Commented & returned
Councillor Saunders	Lead Member for Finance	12/01/18	15/01/18
Councillor Rankin	Deputy Lead Member for Finance		
Councillor Dudley	Leader of the Council		
Alison Alexander	Managing Director	12/01/18	14/01/18
Russell O'Keefe	Executive Director	12/01/18	
Andy Jeffs	Executive Director	12/01/18	15/01/18
Terry Baldwin	Head of HR		
Mary Kilner	Head of Law and Governance		
Louisa Dean	Communications and Marketing Manager		
	Other e.g. external		

REPORT HISTORY

Decision type: Key decision	Urgency item? No
Report Author: Rob Stubbs, Deputy Director and Head of Finance, 01628 796222	

Report title:

Member reporting:

Cabinet meeting:

What is this report about?

- This report....

What is it recommending? That Cabinet:

i)

What is the background?

-

Why is this being done?

-

How much would it cost?

-

How would it benefit residents?

-

When would it take effect?

-

Key communication message:

Please keep to strictly one page.

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BUDGET 2018/19**RECOMMENDATIONS**

The Council is required, by law, to make some of its resolutions regarding the budget and the setting of Council Tax in a prescribed format. Due to their technical nature, a short explanation is included in italics under each part of the resolution. It is important to ensure that all the necessary areas are covered and Council is asked, therefore, to make resolutions in the form set out below:-

- a) i) That the revenue estimates for 2018/19, which show the direct costs of the following service areas as set out in Appendix B & C, together with the approved estimates for 2017/18 be confirmed (or amended) for inclusion in the Budget Book: -

SERVICE AREA	Estimate 2017/18 £000	Estimate 2018/19 £000
Managing Director's Directorate	59,995	64,533
Communities Directorate	14,592	11,779
Place Directorate	4,168	1,467
Contribution to/(from) Earmarked Reserve	2,255	5
Apprentice Levy	280	0
Estimated cost of Pay Inflation	500	500
Environment Agency	153	156
Capital Financing inc Interest Receipts	5,069	5,523
Other adjustments	2,415	2,428
	89,427	86,391

(Explanatory Note: These figures are the direct costs less income of each service area)

- ii) and that following approval of these estimates the Head of Finance be instructed to allocate overheads across all services, using appropriate methods of apportionment, in order that the estimates conform to the Best Value Accounting Code of Practice requirement to show full costs of services.
- b) That the schemes outlined in Appendix J be approved for inclusion in the Capital Programme recommended to Council for approval

(Explanatory Note: This approves the new schemes to be included in the Council's Capital Programme).

- c) It be noted that on 14 December 2017 Cabinet calculated the Council Tax Base 2018/19;

- i) for the whole Council area as 67,617.93 [Item T in the formula in Section 31B(3) of the Local Government Finance Act 1992, as amended (the Act)]; and
- ii) for dwellings in those parts of its area to which a Parish precept relates as in the list below.

	Band D Equivalents
Bisham	735.65
Bray	4,195.32
Cookham	2,923.18
Cox Green	3,073.72
Datchet	2,212.50
Eton	1,800.59
Horton	463.67
Hurley	996.80
Old Windsor	2,402.83
Shottesbrooke	74.68
Sunningdale	3,419.99
Sunninghill & Ascot	6,455.77
Waltham St. Lawrence	661.04
White Waltham	1,266.92
Wraysbury	2,168.79
	32,851.45
Unparished Areas	
Maidenhead	21,234.15
Windsor	13,532.33
	67,617.93

(Explanatory Note: These figures are the tax bases for each parished and unparished area of the Council)

d)

e) That the following amounts be calculated for the year 2016/17 in accordance with Sections 31 to 36 of the Act:

i)

being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils.

(Explanatory Note: This is the net expenditure of the Council (including parish precepts, Adult Social Care precept and Special Expenses)

- ii)
- being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act.
- (Explanatory Note: This figure includes the Revenue Support Grant, other non-specific grants, and Business Rate income due to the Council from the Government Exchequer together with any surplus on the Council's Collection Fund.)*
- iii)
- being the amount by which the aggregate at (e) (i) above exceeds the aggregate at (e) (ii) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31A(4) of the Act).
- (Explanatory Note: This is the council tax requirement of the Council (including parish precepts, Adult Social Care precept and Special Expenses)*
- iv)
- being the amount at (e) (iii) above (Item R), all divided by Item T ((c) (i) above), calculated by the Council, in accordance with Section 31B(1) of the Act, as the basic amount of its Council Tax for the year (including Parish precepts).
- (Explanatory Note: This figure is the average Band D Council Tax including Parish Precepts, Adult Social Care precept and Special Expenses.)*
- v)
- being the aggregate amount of all special items (Precepts or Special Expenses) referred to in Section 34(1) of the Act (as per Appendix G).
- (Explanatory Note: This figure is the aggregate of Parish Precepts, Adult Social Care precept and Special Expenses.)*
- vi)
- being the amount at (e) (iv) above less the result given by dividing the amount at (e) (v) above by Item T (c) (i) above, calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept or special expense relates.
- (Explanatory Note: This figure is the Band D Council Tax excluding Parish Precepts, Adult Social Care precept and Special Expenses.)*
- f) To note that the Thames Valley Police and Crime Commissioner and the Berkshire Fire and Rescue Authority have issued or will shortly issue precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table in appendix G.
- g) That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables in Appendix G as the amounts of Council Tax for 2018/19 for each part of its area and for each of the categories of dwellings.
- h) Determine whether the Council's basic amount of Council Tax for 2018/19 is excessive in accordance with principles approved under Section 52ZB Local Government Finance Act 1992.

REVENUE BUDGET 2018/19

DIRECT COST SUMMARY	2016/17 Budget	2017/18 Budget	2018/19 Budget
	£000	£000	£000
Managing Director			
Management	757	296	660
Communications	379	294	412
Human Resources	1,534	1,444	796
Law & Governance	2,310	2,365	2,889
Commissioning & Support	5,032	4,693	2,631
AfC Contract - LA Funded	0	0	21,356
AfC Contract - DSG Funded	0	0	12,196
Children's Services Retained	16,142	15,535	(2,118)
Dedicated Schools Grant Expenditure	61,466	63,408	50,385
Concessionary Fares	1,228	1,282	1,330
Adult Social Care - Optalis Contract	0	0	29,443
Adult Social Care - Spend	42,720	42,351	14,735
Adult Social Care - Income	(11,385)	(10,598)	(9,932)
Better Care Fund	10,137	10,010	12,033
Public Health	5,067	4,909	4,780
Housing	651	1,107	1,103
Grant Income	(75,408)	(77,101)	(78,166)
Total Managing Directors Directorate	60,630	59,995	64,533
Communities Directorate			
Executive Director	393	177	229
Revenues and Benefits	875	369	(109)
Commissioning - Communities	10,620	9,703	8,182
Communities, Enforcement & Partnerships	1,593	883	192
Library & Resident Services	3,939	3,460	3,285
TOTAL COMMUNITIES DIRECTORATE	17,420	14,592	11,779
Place Directorate			
Executive Director	138	150	298
Planning Service	1,299	1,473	1,344
Property Service	(1,849)	(1,803)	(2,577)
Finance	2,392	2,149	1,269
ICT	2,731	2,199	1,133
TOTAL PLACE DIRECTORATE	4,711	4,168	1,467
TOTAL EXPENDITURE	82,761	78,755	77,779

REVENUE BUDGET 2018/19

DIRECT COST SUMMARY	2016/17 Budget	2017/18 Budget	2018/19 Budget
	£000	£000	£000
Contribution to/ (from) Earmarked Reserve	355	2,255	5
Increase / (decrease) in provision for redundancy costs	(187)		
Transfer to/(from) Provision for the clearance of Shurlock Road	(180)		
Transfer to the provision for MMI	272		
Increase to provision for bad debt	27		
Contribution from the capital fund	(263)		
Corporate re-structure saving to be allocated			
Estimated net NNDR income			
Drawdown of provision for compulsory purchase payment			
Apprentice Levy		280	0
Estimated cost of pay inflation	0	500	500
Pensions deficit recovery	2,115	2,415	2,428
Levies-			
Environment Agency	150	153	156
Capital Financing inc Interest Receipts	5,260	5,069	5,523
	<hr/>	<hr/>	<hr/>
NET REQUIREMENTS	90,310	89,427	86,391
Less - Special Expenses	(981)	(1,009)	(1,047)
Transfer (from)/ to balances	447		
GROSS COUNCIL TAX REQUIREMENT	<hr/>	<hr/>	<hr/>
	89,776	88,418	85,344
New Homes Bonus	(4,026)	(3,681)	(2,691)
Council Tax Reward Grant	0	0	0
RSG and Business Rate Support	(21,062)	(17,089)	(14,095)
Estimated income from business rate pilot			(1,272)
Empty shop business rate discount	0	0	0
Education services grant	(1,074)	(478)	(315)
Transition grant	(1,278)	(1,263)	0
Income from trading companies		(218)	(160)
Parish equalisation grant	64	64	63
Collection Fund (Surplus) / Deficit (Business Rates)	(231)	1,001	2,943
Collection Fund (Surplus) / Deficit (Council Tax)	(1,394)	(2,615)	(1,647)
	<hr/>	<hr/>	<hr/>
	(29,001)	(24,279)	(17,174)
NET COUNCIL TAX REQUIREMENT	<hr/>	<hr/>	<hr/>
	60,775	64,139	68,170
<i>Council Tax Information:</i>			
Tax Base (Band D equivalent)	65,697	66,710	67,618
RBWM Tax levy (on Band D property)	£ 906.95	£ 915.57	£ 933.42
Adult Social Care precept (on Band D property)	£ 18.14	£ 45.89	£ 74.74
<i>General Fund Balances:</i>			
Working Balance	4,738	5,291	7,774
Transfer to/ (from) General Fund	477	0	0
	<hr/>	<hr/>	<hr/>
	5,215	5,291	7,774

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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EXECUTIVE DIRECTOR**Executive Director**

	£000	£000	£000
Expenditure	393	177	230
Income	0	0	0
Net	<u>393</u>	<u>177</u>	<u>230</u>

Services provided:

Provision of a senior management and leadership role for the borough and Communities Directorate.
Budget change reflects Apprenticeship levy

Staff (full time equivalent):

2.00

Service Risks:

Failure to achieve cohesive senior management and co-ordination of functions and activities across the Authority.
Failure to achieve improvement plans and strategies to deliver services.
Recruitment and retention of staff across the Directorate to deliver services provided.

Performance Indicators:

All PI's shown in the Directorate

TOTAL EXECUTIVE DIRECTOR	<u>393</u>	<u>177</u>	<u>230</u>
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REVENUES & BENEFITS**Revenues & Benefits Unit**

	£000	£000	£000
Expenditure	77	108	122
Income	0	0	0
Net	<u>77</u>	<u>108</u>	<u>122</u>

Services provided:

Covers the management costs for the Revenues and Benefits team.

Staff (full time equivalent):

1.00

Service Risks:

The key service risks are not collecting the required Council Tax, Business Rates and Sundry Debtors, and not processing Housing benefit and Council Tax Support claims both quickly and accurately

Performance Indicators:

Council Tax in-year collection. Business Rates in-year collection. Speed of processing of Housing Benefit new claims and changes in circumstances

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
Business Services Team	£000	£000	£000
Expenditure	37,894	38,453	39,633
Income	<u>(37,113)</u>	<u>(37,921)</u>	<u>(39,289)</u>
Net	<u>781</u>	<u>532</u>	<u>344</u>
Services provided:			
Council Tax and Business Rates Administration, Housing Benefit and Council Tax Reduction Claims processing, collection of Housing Benefit overpayments, Financial Assessments and Benefits for Adult Social Care, Deputy and Appointeeship and Social Care Finance. Budget changes relate to inflation, savings and grants adjustments			
Staff (full time equivalent):			
30.29			
Service Risks:			
Not processing Council Tax and Business Rates correspondence in a timely and accurate manner, not processing Housing Benefit and Council Tax Support claims and changes in a timely and accurate manner, not assessing the care contributions in a timely and accurate manner, not safeguarding the interests of the clients we are acting as deputy for and appointee for, and not processing social care finance contribution invoices and supplier payments in a timely and accurate manner.			
Performance Indicators:			
Council Tax in-year collection. Business Rates in-year collection. Speed of processing of Housing Benefit new claims and changes in circumstances			
Debt Recovery	£000	£000	£000
Expenditure	377	297	8
Income	<u>(360)</u>	<u>(568)</u>	<u>(583)</u>
Net	<u>17</u>	<u>(271)</u>	<u>(575)</u>
Services provided:			
The collection and recovery of Council Tax, Business Rates, and Sundry Debtors. Budget changes relate to a restructure of the current team plus savings planned from a new recovery and enforcement vehicle.			
Staff (full time equivalent):			
6.64			
Service Risks:			
The key service risks are not collecting the required Council Tax, Business Rates, Sundry Debtors, and Housing Benefit Overpayments.			
Performance Indicators:			
Council Tax in-year collection. Business Rates in-year collection. Sundry Debtor collection. Housing Benefit overpayment collection.			
TOTAL REVENUES & BENEFITS	<u>875</u>	<u>369</u>	<u>(109)</u>

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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COMMISSIONING - COMMUNITIES**Highways & Transport Unit**

	£000	£000	£000
Expenditure	2,780	2,225	448
Income	<u>(759)</u>	<u>(723)</u>	<u>(58)</u>
Net	<u>2,021</u>	<u>1,502</u>	<u>390</u>

Services provided:

This team is responsible for management, improvement, investment and safety of the highways network.

The service include transport, parks & open spaces, flood risk management, traffic and road safety, winter services (including gritting), public rights of way, home to school transport, local bus services, community transport, highways development control and development and delivery of the capital programme. Budget changes reflect the outsource of much of the service to Volker Highways and Project Centre.

Staff (full time equivalent):

25.40

Service Risks:

Adverse weather (snow and ice / flooding): Increasing liability due to ageing assets; Achievement of performance targets

Performance Indicators:

- * Road Condition
- * Delivery of Capital Programme
- * Road Safety - Casualty targets
- * Satisfaction with public transport
- * Accessibility of public rights of way
- * Achievement of balanced budget (Minimum)
- * Reduction in working days lost per FTE
- * Car Park Usage
- * Increase in walking and cycling activity

Flood Risk Management/Drainage

	£000	£000	£000
Expenditure	145	176	0
Income	<u>(1)</u>	<u>0</u>	<u>0</u>
Net	<u>144</u>	<u>176</u>	<u>0</u>

Services provided:

This service was responsible for flood risk management , ensuring that the Authority meets the requirements of the Flood and Water Management Act 2010. Following restructure, this is now incorporated into the Project Centre contract, shown under Highways project and professional services.

Staff (full time equivalent):

0.00

Service Risks:

Impact of flooding and flood recovery

Performance Indicators:

Delivery of flood related projects and activities

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Transport & Access	£000	£000	£000
Expenditure	706	706	711
Income	<u>(76)</u>	<u>(96)</u>	<u>(76)</u>
Net	<u>630</u>	<u>610</u>	<u>635</u>

Services provided:

This service is responsible for the provision of an integrated transport service (including local bus services and community transport) and offering a focal point for accessibility.

Staff (full time equivalent):

0.00

Service Risks:

Safe transportation of young people; financial implications of reduction in commercial local bus services

Performance Indicators:

Public satisfaction with public transport
Usage of local bus services

Highway Assets	£000	£000	£000
Expenditure	1,067	1,360	735
Income	<u>(26)</u>	<u>(130)</u>	<u>(19)</u>
Net	<u>1,041</u>	<u>1,230</u>	<u>716</u>

Services provided:

This service is responsible for management, improvement, investment and safety of the highway network, including 666km of roads and 300 bridges / highway structures, Street Lighting and roadside verges. Following restructure part of these services are delivered under the highways maintenance (Volker) contract.

Staff (full time equivalent):

0.00

Service Risks:

Increasing liability due to ageing assets; levels of financial investment; severe winter weather

Performance Indicators:

Road condition indicators
Delivery of highway projects

Transport Policy/Planning	£000	£000	£000
Expenditure	7	8	8
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>7</u>	<u>8</u>	<u>8</u>

Services provided:

This service offers a strategic and policy lead on transportation, including development and monitoring of key documents including the Local Transport Plan.

Staff (full time equivalent):

0.00

Service Risks:

Levels of financial investment; alignment of transport policy with local and regional development policy

Performance Indicators:

Levels of walking and cycling activity

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Traffic & Road Safety	£000	£000	£000
Expenditure	191	196	170
Income	<u>(16)</u>	<u>(27)</u>	<u>0</u>
Net	<u>175</u>	<u>169</u>	<u>170</u>

Services provided:

This service offers a lead on traffic and road safety seeking to reduce accident casualties; developing and delivering schemes.

The team provide a co-ordinating and management role for temporary traffic orders and events on the highway. Especially around traffic signals.

Additionally, the team provide specialist highways development control advice as part of the formal planning process.

Staff (full time equivalent):

0.00

Service Risks:

Levels of financial investment; achievement of customer requests

Performance Indicators:

Reduction in road accident casualties

Rights of Way

	£000	£000	£000
Expenditure	0	0	0
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>0</u>	<u>0</u>	<u>0</u>

Services provided:

Maintenance and protection of 300km of public rights of way: footpaths, bridleways , byways.

Following restructure, this service was transferred to Parks and Open Spaces

Staff (full time equivalent):

0.00

Service Risks:

Weather: e.g. flood events, storms: risk to paths, public and property

Performance Indicators:

% of public rights of way that are easy to use

Highways Street Inspections

	£000	£000	£000
Expenditure	282	670	0
Income	<u>(9)</u>	<u>0</u>	<u>0</u>
Net	<u>273</u>	<u>670</u>	<u>0</u>

Services provided:

Highway Licensing.

Staff (full time equivalent):

0.00

Service Risks:

This service is now incorporated with in the highways works & maintenance (Volker) contract.

Please see section further below

Performance Indicators:

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Highways Streetworks	£000	£000	£000
Expenditure	130	12	306
Income	<u>(378)</u>	<u>(271)</u>	<u>(701)</u>
Net	<u>(248)</u>	<u>(259)</u>	<u>(395)</u>

Services provided:

New Roads and Street Works Act i.e. coordination of public utility works. Change in budget reflects addition of new Permit scheme

Staff (full time equivalent):

0.00

Service Risks:

Income based on compliance levels from public utilities

Performance Indicators:

Pool Vehicle Recharges	£000	£000	£000
Expenditure	0	0	0
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>0</u>	<u>0</u>	<u>0</u>

Services provided:

Following restructure this service has been created to enable cost effective management of the council's fleet of pool car vehicles costs. Since costs are recharged to pool car users, there is no requirement for a specific budget.

Staff (full time equivalent):

0.00

Service Risks:**Performance Indicators:**

Highways Works & Maintenance (Volker)	£000	£000	£000
Expenditure	0	0	3,867
Income	<u>0</u>	<u>0</u>	<u>(888)</u>
Net	<u>0</u>	<u>0</u>	<u>2,979</u>

Services provided:

The provision of maintenance and improvement works on highways across the borough. This includes winter service, highways inspection works, reactive works and street cleansing.

Staff (full time equivalent):

0.00

Service Risks:

Poor weather, incidents on the highways, financial risks of cost effective works

Performance Indicators:

Quality assurance monitoring

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Highways Project & Professional Service	£000	£000	£000
Expenditure	0	0	519
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>0</u>	<u>0</u>	<u>519</u>

Services provided:

New service covering work delivered by new contractor, Project Centre. Focus on supporting flood & drainage management as well as supporting transport and safety initiatives across the borough.

Staff (full time equivalent):

0.00

Service Risks:

Quality of work and financial implications

Performance Indicators:

Quality assurance monitoring

Parks & Countryside	£000	£000	£000
Expenditure	1,561	1,573	1,957
Income	<u>(597)</u>	<u>(634)</u>	<u>(663)</u>
Net	<u>964</u>	<u>939</u>	<u>1,294</u>

Services provided:

The provision of managing parks, allotments, cemeteries, Braywick nature centre, rights of way and other open spaces. Budget change reflects contract inflation and transfer of staff from one Highways & Transport cost centre.

Staff (full time equivalent):

0.00

Service Risks:

Poor weather, quality standards and financial implications.

Performance Indicators:

Quality assurance and financial monitoring.

Highways Income Generation	£000	£000	£000
Expenditure	133	32	50
Income	<u>(712)</u>	<u>(601)</u>	<u>(684)</u>
Net	<u>(579)</u>	<u>(569)</u>	<u>(634)</u>

Services provided:

The service involves management of highways income streams. Income streams include highways licence fees, highways development control, dropped pavements and bus shelter advertising.

Staff (full time equivalent):

0.00

Service Risks:

Financial implications for recovering our costs.

Performance Indicators:

Budget and quality standard monitoring.

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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School Crossing Patrols	£000	£000	£000
Expenditure	15	24	22
Income	<u>0</u>	<u>(4)</u>	<u>0</u>
Net	<u>15</u>	<u>20</u>	<u>22</u>

Services provided:

School Crossing Patrol Service.

Staff (full time equivalent):

1.23

Service Risks:**Performance Indicators:**

Street Cleansing	£000	£000	£000
Expenditure	1,851	1,443	73
Income	<u>(14)</u>	<u>(27)</u>	<u>(7)</u>
Net	<u>1,837</u>	<u>1,416</u>	<u>66</u>

Services provided:

The service was the provision of street and borough carpark cleansing, and maintenance and cleaning of public conveniences. Following restructure, the bulk of this has now been moved into the highways works & maintenance (Volker) contract. Remaining budget in 18/19 covers cleaning of public conveniences.

Staff (full time equivalent):

0.00

Service Risks:

Potential poor standard of highways cleansing

Performance Indicators:

Quality assurance monitoring initiatives

Parking Operations	£000	£000	£000
Expenditure	983	826	839
Income	<u>(838)</u>	<u>(1,110)</u>	<u>(1,478)</u>
Net	<u>145</u>	<u>(284)</u>	<u>(639)</u>

Services provided:

Operation and management of the council's on-street residents and pay and display parking controls and civil enforcement across the Borough and off street council car parks and coach park. Budget changes reflect new enforcement contract.

Staff (full time equivalent):

22.00

Service Risks:

Income levels affected by economic climate, adverse weather, public compliance with approved parking enforcement regime, IT equipment failure

Performance Indicators:

Number of Penalty Charge Notices issued that are appealed

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Parking Service	£000	£000	£000
Expenditure	1,923	1,880	2,035
Income	<u>(7,223)</u>	<u>(7,244)</u>	<u>(8,745)</u>
Net	<u>(5,300)</u>	<u>(5,364)</u>	<u>(6,710)</u>

Services provided:

All aspects of on and off street parking including reactive maintenance, signing and lining, implementation, review, car parks, pay and display, limited waiting and resident parking. The income budget change reflects an inflationary and tariff increases.

Staff (full time equivalent):

0.00

Service Risks:

Reduced income due to economic factors and area action plan development

Performance Indicators:

Targets for all income from parking and total usage from all fee paying car parks.

Refuse Collection	£000	£000	£000
Expenditure	1,875	1,888	1,944
Income	<u>(166)</u>	<u>(152)</u>	<u>(157)</u>
Net	<u>1,709</u>	<u>1,736</u>	<u>1,787</u>

Services provided:

Operation of the household refuse collection service. Budget change reflects contract inflation

Staff (full time equivalent):

0.00

Service Risks:

Non-collection of household waste (e.g. industrial action), contractor compliance.

Performance Indicators:

Residual household waste per head.

Waste Strategy Unit	£000	£000	£000
Expenditure	195	191	197
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>195</u>	<u>191</u>	<u>197</u>

Services provided:

The management of the Waste team

Staff (full time equivalent):

4.00

Service Risks:

Captured in the specific waste service budgets

Performance Indicators:

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
Recycling	£000	£000	£000
Expenditure	2,990	2,986	3,020
Income	<u>(499)</u>	<u>(507)</u>	<u>(527)</u>
Net	<u>2,491</u>	<u>2,479</u>	<u>2,493</u>
Services provided:			
Operation of recycling collection service. Budget change reflects contract inflation.			
Staff (full time equivalent):			
0.00			
Service Risks:			
Non-collection of recycled materials (e.g. industrial action), contractor compliance.			
Performance Indicators:			
Household waste recycled and composted			
Waste Disposal	£000	£000	£000
Expenditure	4,107	4,040	4,262
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>4,107</u>	<u>4,040</u>	<u>4,262</u>
Services provided:			
Organising and delivery of the statutory waste disposal services. Budget change reflects contract inflation.			
Staff (full time equivalent):			
0.00			
Service Risks:			
Access to treatment sites, contractor compliance.			
Performance Indicators:			
Waste Site Management & Operation	£000	£000	£000
Expenditure	993	993	1,022
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>993</u>	<u>993</u>	<u>1,022</u>
Services provided:			
Operation and management of the waste transfer station, civic amenity site and household recycling sites at Stafferton Way, Maidenhead.			
Staff (full time equivalent):			
0.00			
Service Risks:			
Failure to gain access to sites; Contractor compliance			
Performance Indicators:			
TOTAL COMMISSIONING - COMMUNITIES	<u>10,620</u>	<u>9,703</u>	<u>8,182</u>

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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COMMUNITIES, ENFORCEMENT & PARTNERSHIPS

Town Centre Management	£000	£000	£000
Expenditure	387	247	252
Income	(189)	(87)	(87)
Net	<u>198</u>	<u>160</u>	<u>165</u>

Services provided:

This budget represents the two Town Partnerships of Maidenhead and Windsor & Eton with Ascot and are jointly funded by the Council and Partnership Board members. The Council administers the budget and provides resources to support the Town Managers.

Staff (full time equivalent):

4.00

Service Risks:

The Town Centre Management function can be affected by economic uncertainty. Income levels from Partnership Members can be affected during economic downturns as businesses tighten their budgets and place restrictions on marketing activity.

Performance Indicators:

Community Services Unit	£000	£000	£000
Expenditure	455	399	352
Income	(39)	(99)	(74)
Net	<u>416</u>	<u>300</u>	<u>278</u>

Services provided:**Staff (full time equivalent):**

2.00

Service Risks:

Failure to comply with Statutory duties.

Performance Indicators:

Community Leisure Services	£000	£000	£000
Expenditure	247	189	199
Income	(134)	0	0
Net	<u>113</u>	<u>189</u>	<u>199</u>

Services provided:

Operational costs of contract management of Borough wide partnership schemes, S.M.I.L.E. programmes, Sports Development and management of the Dedworth artificial turf pitch.

Staff (full time equivalent):

2.58

Service Risks:

Loss of grants for specialist programme.

Performance Indicators:

Attendance of the S.M.I.L.E. programmes.

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Partnerships	£000	£000	£000
Expenditure	553	373	291
Income	(156)	0	0
Net	<u>397</u>	<u>373</u>	<u>291</u>

Services provided:

Partnerships are responsible for the development and management of a wide range of community and business partnerships - the latter through the Local Economic Partnership (LEP), including coordination of the RBWM element of the Thames Valley Broadband project supporting the Council's apprenticeship objectives and the Thames Valley City Deal, providing a corporate lead on economic development (including liaison with Parish Councils, Rural Forum and the TVLEP), Grow Our Own (including the Council's work experience and Apprenticeship schemes), support of community involvement and engagement projects and management of the external funding and development service. Budget changes reflect a restructure across the directorate.

Staff (full time equivalent):

11.00

Service Risks:

Adequate staffing levels to meet the work load

Performance Indicators:**Grants to Voluntary Bodies**

	£000	£000	£000
Expenditure	195	202	285
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>195</u>	<u>202</u>	<u>285</u>

Services provided:

This budget provides for grants paid to local organisations that are of a cross cutting rather than a service specific nature. Those that are related directly to a service are included within that service's budget. Budget change is £50,000 SLA for SportAble and £33,000 for Citizens Advice Bureau.

Staff (full time equivalent):

0.00

Service Risks:

-

Performance Indicators:

All applications submitted within the deadlines are processed and all grants agreed are paid in a timely manner.

Economic Development

	£000	£000	£000
Expenditure	61	71	0
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>61</u>	<u>71</u>	<u>0</u>

Services provided:

Develop strategic plan for economic development partnerships, work closely with local major

employers to facilitate economic development in the borough. Budget change reflects savings in 18/19

Staff (full time equivalent):

1.00

Service Risks:**Performance Indicators:**

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Thames Valley Athletic Centre	£000	£000	£000
Expenditure	58	53	53
Income	0	0	0
Net	58	53	53

Services provided:

Contract management and implementation of the T.V.A.C. tripartite agreement between RBWM, Sough BC and Eton College.

Staff (full time equivalent):

0.00

Service Risks:**Performance Indicators:**

Leisure Centre Concessions Contract	£000	£000	£000
Expenditure	200	98	63
Income	(2,666)	(2,896)	(2,911)
Net	(2,466)	(2,798)	(2,848)

Services provided:

Contract management and implementation of the Magnet and Windsor Leisure Centres, Cox Green Leisure Centre, Charters Leisure Centre, and Furze Platt Leisure Centre.

The budget provision includes contract fee income and revenue expenditure on retained buildings.

Staff (full time equivalent):

0.00

Service Risks:

Contract failure

Performance Indicators:

Monthly performance management figures from contractors

Head of Communities, Enforcement & Partnerships

	£000	£000	£000
Expenditure	279	297	175
Income	0	0	0
Net	279	297	175

Services provided:

Budget change reflects team restructure

Staff (full time equivalent):

2.00

Service Risks:**Performance Indicators:**

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Community, Protection & Enforcement Services

	£000	£000	£000
Expenditure	369	230	0
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>369</u>	<u>230</u>	<u>0</u>

Services provided:

Delivery of the council's Community Protection & Enforcement functions. Budget changes reflect transfer of this service to the Community Services Unit.

Staff (full time equivalent):**Service Risks:****Performance Indicators:**

CCTV	£000	£000	£000
Expenditure	570	398	206
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>570</u>	<u>398</u>	<u>206</u>

Services provided:

CCTV, Control Room, Crime reduction / public protection. Budget change reflects review of service in 18/19

Staff (full time equivalent):

7.00

Service Risks:

CCTV, Control Room, Crime reduction / public protection.

Performance Indicators:

arrests / incidents generated

Emergency Planning	£000	£000	£000
Expenditure	22	64	64
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>22</u>	<u>64</u>	<u>64</u>

Services provided:

Contingency arrangements in place for dealing with major incidents e.g. flooding. From 18/19 onwards the service will be provided via a joint arrangement with West Berkshire BC and Bracknell Forest BC

Staff (full time equivalent):

0.00

Service Risks:

Failure to ensure a resilient contingency plan to allow suitable response to a crisis situation

Performance Indicators:

Essential plans and procedures up to date, numbers of staff trained to respond to a major incident

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Community Safety/Anti Social Behaviour	£000	£000	£000
Expenditure	58	62	61
Income	<u>(88)</u>	<u>(62)</u>	<u>(62)</u>
Net	<u>(30)</u>	<u>0</u>	<u>(1)</u>

Services provided:

This covers the areas of anti-social behaviour case and Community Safety project work. Project work focuses on reducing both crime and anti-social behaviour and maintaining resident reassurance.

Staff (full time equivalent):

1.00

Service Risks:

Increase in activity levels caused by external uncontrollable factors

Performance Indicators:

Levels of anti-social behaviour, time taken to deal with ASB cases. Resident satisfaction with services.

Customer Support Services	£000	£000	£000
Expenditure	68	90	93
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>68</u>	<u>90</u>	<u>93</u>

Services provided:

The customer support staff in Community Protection Enforcement Services have now been integrated into a pool and technical arrangement. Service delivers technical support to services across the communities, enforcement and protection service area.

Staff (full time equivalent):

3.50

Service Risks:

Increase in activity levels caused by external uncontrollable factors

Performance Indicators:

Satisfaction of businesses/ residents with Communities Enforcement & Partnerships.

Community Wardens	£000	£000	£000
Expenditure	657	665	680
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>657</u>	<u>665</u>	<u>680</u>

Services provided:

This covers the areas of community wardens. Wardens play a key role in providing a community based service for residents which aims to provide reassurance, reduce crime and disorder and ensure they get good access to all council services.

Staff (full time equivalent):

18.00

Service Risks:

Increase in activity levels caused by external uncontrollable factors

Performance Indicators:

Resident satisfaction with services and warden scheme performance measures.

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Community Service Contracts	£000	£000	£000
Expenditure	35	35	35
Income	<u>0</u>	<u>0</u>	<u>0</u>
Net	<u>35</u>	<u>35</u>	<u>35</u>

Services provided:

Stray Dog Warden Services

Staff (full time equivalent):

0.00

Service Risks:

Contractor Compliance

Performance Indicators:

Contractual Compliance

Licensing/Enforcement	£000	£000	£000
Expenditure	339	320	324
Income	<u>(830)</u>	<u>(854)</u>	<u>(888)</u>
Net	<u>(491)</u>	<u>(534)</u>	<u>(564)</u>

Services provided:

Hackney Carriages and Private Hire Vehicles, Premises Licensed For Alcohol Or Regulated Entertainment, Gambling Premises, Sex Establishments, Street Trading, Sports Grounds, Charity Licensing. Budget change in income reflects inflation

Staff (full time equivalent):

5.62

Service Risks:

- Economic climate, leading to possible downturn in income levels
- Adequate staff are available to carry out functions

Performance Indicators:

- Satisfaction of businesses with local authority regulation services
- Number of Licensing compliance operations completed
- Number of under age sales compliance operations completed by Community Protection and Enforcement Services

Environmental Health	£000	£000	£000
Expenditure	46	34	30
Income	<u>(36)</u>	<u>(14)</u>	<u>(15)</u>
Net	<u>10</u>	<u>20</u>	<u>15</u>

Services provided:

Enforcement and licencing costs and income relating to riding establishments, animal boarding, health & safety and food hygiene. Also, includes safety, skin piercing and control of housing standards.

Staff (full time equivalent):

0.00

Service Risks:

Failure to comply with statutory duties, adequate staffing cover available, economic climate affecting level of income.

Performance Indicators:

Satisfaction of businesses with local authority regulation services.

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Environmental Protection	£000	£000	£000
Expenditure	329	273	268
Income	(16)	(10)	(10)
Net	<u>313</u>	<u>263</u>	<u>258</u>

Services provided:

Statutory Nuisances inc Noise, Smoke, Odour, Light, Contaminated Land, Local Air Quality, Aircraft Noise, Permitted Environmental Processes.

Staff (full time equivalent):

4.00

Service Risks:

- Failure to comply with statutory duties
- Adequate staff are available to carry out functions

Performance Indicators:

- Satisfaction of businesses & customers with local authority regulation services
- Pursuing Compliance with National Air Quality Objectives.

Trading Standards & Licensing Lead	£000	£000	£000
Expenditure	54	52	54
Income	0	0	0
Net	<u>54</u>	<u>52</u>	<u>54</u>

Services provided:

New post introduced as part of 2016/17 restructure managing the trading standards and licensing functions.

Staff (full time equivalent):

1.00

Service Risks:

Staff Turnover

Performance Indicators:

Fulfilment of appraisal objectives

Trading Standards Service	£000	£000	£000
Expenditure	279	260	248
Income	(5)	(6)	(6)
Net	<u>274</u>	<u>254</u>	<u>242</u>

Services provided:

Consumer Protection, Fair Trading, Product Safety, Food Standards, Age Restricted Products, Weights & Measures, Animal Health & Disease Outbreaks/Illegally Landed Animals, Petroleum, Poisons & Explosives, Consumer Credit.

Staff (full time equivalent):

4.23

Service Risks:

- Failure to comply with statutory duties
- Adequate staff are available to carry out functions

Performance Indicators:

- Satisfaction of businesses & customers with local authority regulation services
- Food establishments in the area which are broadly compliant with food standards legislation
- Inspection of 100% of high-risk Animal Health premises
- Number of under age sales compliance operations completed by Community Protection and Enforcement Services

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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Commercial & Residential Services Unit	£000	£000	£000
Expenditure	500	499	511
Income	(9)	0	0
Net	491	499	511

Services provided:

Residential Services Including Private Sector Housing Conditions, Housing Health and Safety Rating Inspections, Houses in Multiple Occupation, Statutory Nuisance Investigations, Home Energy Conservation, Disabled Facilities and Housing Assistance Grants, Flexible Home Improvement Loans, Caravan Site Licensing, Unauthorised Encampments, Burial of the Dead, and the Pest Control Contract.

Staff (full time equivalent):

9.21

Service Risks:

- Failure to meet minimum legislative requirements for Food Safety
- Failure to comply with statutory duties
- Adequate staff are available to carry out functions
- Contractor Compliance

Performance Indicators:

- Satisfaction of businesses with local authority regulation services
- Number of Licensing compliance operations completed
- Number of under age sales compliance operations completed by Community Protection and Enforcement Services
- Prioritisation of high-risk Houses in Multiple Occupation (HMO) Inspection sites
- Contractual Compliance
- Tackling fuel poverty: people receiving income based benefits living in homes with low energy efficiency rating

TOTAL COMMUNITIES, ENFORCEMENT & PARTNERSHIPS	1,593	883	191
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COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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LIBRARY & RESIDENT SERVICES (L&RS)

L&RS Telephony & Digital

	£000	£000	£000
Expenditure	1,135	1,041	716
Income	<u>(87)</u>	<u>(83)</u>	<u>(81)</u>
Net	<u>1,048</u>	<u>958</u>	<u>635</u>

Services provided:

First point of contact for residents wishing to use a variety of the Council's services by telephone, face to face, email, web chat or other electronic media with an emphasis on resolution at first point of contact. Budget changes reflect staff transfers from the recent merger of Libraries Arts & Culture and Customer Services. The operation is now delivered via service hubs in the libraries. Some team have more with increased budgets, some have less staff, with reduced budgets.

Staff (full time equivalent):

24.00

Service Risks:

Failure to meet service targets affects the reputation of the borough as well as impacting residents needs. It can also act as a key communication channel during times of emergency planning, such as flooding.

Performance Indicators:

Telephone abandon rate of under 5%; minimum of 80% of calls answered within 1 minute, Right first time resolution over 85%.

L&RS Senior Management

	£000	£000	£000
Expenditure	552	334	506
Income	<u>(1)</u>	<u>0</u>	<u>0</u>
Net	<u>551</u>	<u>334</u>	<u>506</u>

Services provided:

This includes the Head and Deputy Head of Service as well as Housing Options who deliver statutory housing advice and homelessness prevention from access points across a range of channels. Budget changes reflect staff transfers from the recent merger of Libraries Arts & Culture and Customer Services. The operation is now delivered via service hubs in libraries. Some teams have more staff, with increased budgets, some have less staff, with reduced budgets.

Staff (full time equivalent):

11.47

Service Risks:

Delivery against statutory requirements, housing policy and co-ordinated library & resident services functions.

Performance Indicators:

Reducing numbers in Temporary Accommodation and various quality assurance measures and customer feedback.

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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L&RS Operational Support	£000	£000	£000
Expenditure	137	135	219
Income	<u>(135)</u>	<u>(153)</u>	<u>(159)</u>
Net	<u>2</u>	<u>(18)</u>	<u>60</u>

Services provided:

Provide administrative support for various tasks across Library & Resident Services. Lead on parking administration linked to the issue of residents parking permits, visitor permits and season tickets. Budget changes reflect staff transfers from the recent merger of Libraries Arts & Culture and Customer Services. The operation is now delivered via service hubs in libraries. Some teams have more staff, with increased budgets, some have less staff, with reduced budgets.

Staff (full time equivalent):

7.08

Service Risks:

Failing tasks such as delivering permits in a timely manner will result in disorderly parking on the streets and an increase in Parking Penalty Notices and an increase in challenges and complaints. There will be reputational damage and decrease in customer satisfaction.

Performance Indicators:

Various admin indicators such as processing permit and season tickets in a timely manner.

Library & Information Services	£000	£000	£000
Expenditure	2,438	2,320	593
Income	<u>(349)</u>	<u>(348)</u>	<u>(354)</u>
Net	<u>2,089</u>	<u>1,972</u>	<u>239</u>

Services provided:

Management and delivery of statutory public library service via twelve static libraries, one container library, one mobile library providing advice and information on traditional library services as well as all face to face interactions for council services, internet access, free and charged PC use, exhibition space, events and lending services. Budget changes reflect staff transfers from the recent merger of Libraries Arts & Culture and Customer Services. The operation is now delivered via service hubs in libraries. Some teams have more staff, with increased budgets, some have less staff, with reduced budgets.

Staff (full time equivalent):

0.00

Service Risks:

Socio-demographic & technological changes impacting on service take-up and income generation.
IT system failure preventing service delivery within existing staffing levels.
Fire and flood damage.
Withdrawal of partnership funding.

Performance Indicators:

Use of public libraries (visits & issues of materials, take-up of available ICT).

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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L&RS Face to Face Libraries	£000	£000	£000
Expenditure	0	0	1,375
Income	0	0	0
Net	0	0	1,375

Services provided:

The provision of front facing staff based in the various libraries across the borough. Service budgets are mainly to meet staff costs. Budget changes reflect staff transfers from the recent merger of Libraries Arts & Culture and Customer Services. The operation is now delivered via service hubs in libraries. Some teams have more staff, with increased budgets, some have less staff, with reduced budgets.

Staff (full time equivalent):

39.66

Service Risks:

High staff turnover leading to longer waiting times and poor service.

Performance Indicators:

Vacancy and quality assurance monitoring

L&RS Libraries & Museums: Outreach & Stock

	£000	£000	£000
Expenditure	283	263	476
Income	(102)	(101)	(101)
Net	181	162	375

Services provided:

Maintain and develop outreach initiatives for adults and children in libraries, museums and to subscribing schools. Provision of book stock to meet changes in demographic demand. Budget changes reflect staff transfers from the recent merger of Libraries Arts & Culture and Customer Services. The operation is now delivered via service hubs in libraries. Some teams have more staff, with increased budgets, some have less staff, with reduced budgets.

Staff (full time equivalent):

6.25

Service Risks:

Resident not satisfied with service, not keeping up with changing demand

Performance Indicators:

Customer satisfaction surveys, demographic analysis

COMMUNITIES DIRECTORATE DIRECTLY MANAGED COSTS	2016/17 Actual	2017/18 Budget	2018/19 Budget
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L&RS Museum & Arts	£000	£000	£000
Expenditure	495	378	432
Income	<u>(93)</u>	<u>(42)</u>	<u>(43)</u>
Net	<u>402</u>	<u>336</u>	<u>389</u>

Services provided:

Provision for services provided at Windsor museum and heritage initiatives across the borough. Budget changes reflect staff transfers from the recent merger of Libraries Arts & Culture and Customer Services. The operation is now delivered via service hubs in libraries. Some teams have more staff, with increased budgets, some have less staff, with reduced budgets.

Staff (full time equivalent):

4.85

Service Risks:

IT system failure preventing service delivery within existing staffing levels.
Fire and flood damage.
Theft of collection items.
Withdrawal of partnership funding.

Performance Indicators:

At least 55,000 p.a. visits to the museum and the webpages. At least 71-75% of visitors indicate satisfaction with the service.

Registrars	£000	£000	£000
Expenditure	254	240	251
Income	<u>(588)</u>	<u>(524)</u>	<u>(545)</u>
Net	<u>(334)</u>	<u>(284)</u>	<u>(294)</u>

Services provided:

This is a statutory service to provide the registration of Births Marriages and Deaths; taking of notices and issuing copies when requested of Marriages and Civil Partnership. Conducting Marriages and Civil Partnership. Carrying out Nationality Checking Service, the Joint Passport and Nationality Checking Service and conferring citizenship. Conducting Ceremonies these key life events including reaffirmation of Vows and Baby Naming Ceremonies.

Staff (full time equivalent):

4.61

Service Risks:

This is a statutory service and as such any Government decisions affecting any service currently provided could lead to decreased income, as could a decrease in the numbers of couples getting married. A pandemic could wipe out this service through the volume of required death registrations. Snow/ice and other adverse weather conditions can affect the ability to reach wedding venues. Disclaimer advising couples of this possibility and suggesting they take out adequate insurance.

Performance Indicators:

Statutory services are primarily governed by the General Register Offices performance indicators - availability of appointments, time taken to register births, stillbirths, deaths, marriages, % of people seen within 10 minutes of their appointment time, % of compliments/complaints received, + LA indicators - as Government ones + % of phone calls answered within 5 rings,

TOTAL LIBRARY & RESIDENT SERVICES	3,939	3,460	3,285
TOTAL DIRECTLY MANAGED COSTS	17,420	14,592	11,779

Communities Directorate 2018/19
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<u>HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY</u>	<u>% Increase</u>	<u>2018/19</u>	<u>2017/8</u>
		£	£
COMMUNITY ENFORCEMENT & PROTECTION			
WASTE			
Special Collection Service, Trade Waste & Other			
-special collection service -one item	3.1%	33.00	32
-special collection service -two items	2.7%	38.00	37
-special collection service -three items	3.5%	44.50	43
-special collection service -four items	3.1%	49.50	48
-special collection service -five items (maximum)	3.8%	55.00	53
-special collection service -fridges/freezers per unit	3.1%	33.00	32
Green Waste Subscribed Collection Service			
-annual subscription	2.9%	36.00	35

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HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY**HIGHWAYS & TRANSPORT****Other Highway Services**

		% Increase	2018/19	2017/18
			£	£
Provision Of Accident Information (For 3 Years Records For Road Up To 1Km/ Over 1km Pro-Rata)	Flat Fee:	3.8%	138.00	133
Provision Of Accident Information (For 5 Years Records For Road Up To 1Km/ Over 1km Pro-Rata)	Flat Fee:	3.8%	229.50	221
Provision Of Existing Traffic Signal Data	Flat Fee:	3.9%	172.50	166
Provision Of Personal Injury Accident Database & Traffic Flow Management System Statistics	Flat Fee:	3.8%	229.50	221
Traffic Count Information (For Up To 2 Count Stations)	First Station Charge, Flat Fee:	3.8%	229.50	221
Traffic Count Information (For Up To 2 Count Stations)	Each Additional Station, Flat Fee:	3.6%	116.00	112
Provision Of Junction Traffic Model Data	dependant on complexity of model:			100 - 1,000
Access To/Use Of Borough Traffic Computer Model		3.9%	5,486.00	5,280
Research Into Archives (Where Not Part Of Statutory Function)	Minimum Charge Applies:	3.8%	219.00	211
- charge after 3 hrs	Per Hour:	3.8%	55.00	53
Provision Of Hard Copy Of Statutory Records (Viewing Only Free Of Charge and available via our website)		3.8%	55.00	53
Provision Of Supplementary Information		3.8%	109.00	105
Site Inspection:				
- up to 3 hours	Per Inspection:	3.6%	143.00	138
- over 3 hours	Per Inspection:	3.8%	229.50	221
Dropped Crossing Vehicle Application Fee	Flat Fee Plus Vat:	3.7%	153.50	148

Highway Licences

S115 Provision Of Amenities On The Highway				
- Street Café _ application fee (3 year licence), (£150 refund if refused)		3.9%	493.50	475
Fee for 'straight forward' renewals -		3.6%	114.00	110
-street cafes- area fee	Per m2:	3.6%	114.00	110
- display of goods - Application fee if licence is issued, £150 refund if refused (t	Per m2:	3.9%	493.50	475
- display of goods - Application fee if licence is issued, £50 refund if refused (n	Per m2:	3.6%	114.00	110
Display of goods Area fee (For 3 years)	Per m2:	3.6%	114.00	110
Unauthorised Use Of The Highway				
- removal and storage of tables and chairs and display of goods- flat fee (plus c	Flat Fee:	3.6%	114.00	110
- removal and storage of tables and chairs and display of goods- (daily charge)	Per Day:	2.2%	23.00	23
- removal and storage of 'A' boards	Per Item:	3.6%	114.00	110
S116 Extinguishment Of Adopted Highways And Rights Of Way	Actual cost + advertising cost, min of:	3.9%	5,486.00	5,280
(NB- Advertising costs above will include Vat.)				
S139 Control Of Builders Skips				
- admin fee per application (plus weekly charge below)	Per Application	3.4%	60.00	58
- weekly charge (Week1)	Plus:	2.8%	18.50	18
- weekly charge (Weeks 2 - 4)	Plus:	2.4%	21.50	21
- weekly charge (Thereafter)	Plus:	3.0%	34.00	33
- removal of builders skips	Actual Costs, At A Minimum Of:	3.7%	223.00	215
S169 Scaffolding Licences				
- residential		3.8%	148.50	143
-commercial (additional charges apply after 2nd week)		3.9%	451.00	434
	Charge Per Wk After 2nd Week Plus £10/m2			
-commercial - additional charge	(Below) Per Week Or Part:	2.8%	37.00	36
-commercial - additional charge (per m2)	Plus Charge Per m2:	0.0%	11.00	11
S172 Hoarding Licences		3.9%	451.00	434
	Charge Per Wk After 2nd Week Plus £10/m2			
- additional charge	(Below) Per Week Or Part:	2.8%	37.00	36
- additional charge (per m2)	Plus Charge Per m2:	0.0%	11.00	11
Other Structures - inc cranes	Flat fee plus area fee	3.9%	509.00	490
- additional charge (per m2)	Plus Charge Per m2:	0.0%	11.00	11
Mobile Access Platforms	Flat fee Plus area fee below Per Week Or Part:	3.9%	254.50	245
- additional charge (per m2)	Plus Charge Per m2:	0.0%	5.00	5
Filming - inc internal consultation	Actual Cost Plus 20% Admin Fee			
S184 Construction Of Vehicle Crossings				
- admin fee domestic		3.8%	148.50	143
- admin fee commercial		3.9%	639.00	615
S142 Licence To Plant And Maintain Shrubs, Trees, Etc.				
- minimum charge (discretion to reduce fees) for non-commercial	Minimum:	3.9%	550.50	530
- minimum charge (discretion to reduce fees) for commercial	Maximum:	3.9%	1,101.00	1,060
S154 Cutting Or Felling Trees Etc Overhanging The Highway	Actual Costs, To A Minimum Of:	3.9%	343.00	330
S178 Apparatus Over Highway - (banners/signs) (discretion to reduce charge)		3.8%	218.00	210
S171 Deposition Of Building Materials, Rubbish, Etc And Temporary Excavation Of The Highway				
-charge per act (plus licence fee below):		3.7%	169.00	163
-licence fee	Plus:	3.6%	116.00	112
S179 Control Of Construction Of Cellars Under Streets	Actual Cost Plus 20% Admin Fee			
S180 Control Of Openings Into Cellars, Under Streets, Pavement Lights, Etc	Actual Cost Plus 20% Admin Fee			
S176/177 Construction Over Highway/Canopies	Flat Fee Plus Area Fee	3.9%	656.50	632
- additional charge (per m2)	Plus Charge Per m2:	0.0%	11.00	11

Temporary Traffic Regulation Orders

S14. Road Traffic Regulations	Flat Fee including Advertising Costs:	3.9%	1,756.00	1,690
S16A Road Traffic Act 1984/ Major Event	Flat Fee including Advertising Costs:	3.9%	2,546.00	2,450
Access Protection Markings		3.7%	111.00	107
Suspension of Parking Controls	Flat Fee	3.9%	880.00	847
Introduction of temporary parking controls	Flat Fee including Advertising Costs:	3.9%	1,756.00	1,690
Assistance With Development Of Temporary Traffic Plans	Per Hour:	3.4%	90.00	87

N.B. Charges for Charitable and Community Interest events will be reduced or waived at the discretion of the Director of Operations, with the agreement of the Lead Member for Highways. The organisers will however remain responsible for all costs associated with advertising.

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		<u>% Increase</u>	<u>2018/19</u>	<u>2017/18</u>
		£	£	
HIGHWAYS & TRANSPORT				
Other Traffic Management Charges				
Application For Temporary Traffic Signals (Not NRSWA) (Includes Vat)		3.9%	174.50	168
Switching On/Off Permanent Traffic Signals				
- working hours:	Minimum Charge:	3.8%	337.50	325
- evenings, and saturdays:	Minimum Charge:	3.9%	509.00	490
- sundays and bank holidays:	Minimum Charge:	3.9%	675.50	650
Hourly Charge For Temporary Traffic Signals (Not NRSWA)				
- traffic sensitive streets	Per Hour	3.8%	176.50	170
- other streets	Per Hour	3.6%	58.00	56
- surcharge for peak hour operation	Per Hour	3.9%	145.50	140
Special Signing				
-application of tourist/ visitor information signs		3.9%	119.50	115
-installation of tourist/ visitor information signs				A
-application of shopping/ business signs		3.8%	233.50	225
-installation of shopping/ business signs				A
S50 Placing Temporary Traffic Counter/ CCTV Camera On The Highway		3.9%	119.50	115
Unauthorised Survey Equipment On The Highway		3.8%	233.50	225
Bike-ability Training	Per Pupil	0.0%	5.00	5
HIGHWAY DEVELOPMENT CONTROL CHARGES FOR ADOPTED AND UNADOPTED ROADS				
S38/278 Fees (based on costs of infrastructure construction - index linked)				
-up to £1.0m construction costs (Minimum Charge £2,500)	13% but minimum charge of	3.9%	3,288.00	3,165
-over £1.0m construction costs	13% but minimum charge of	3.9%	3,288.00	3,165
-For structures/roads not being adopted- Technical Approval		3.9%	3,746.00	3,605
-renegotiation of S278/38 Contract Period		3.9%	1,096.00	1,055
-4.8m wide block paved road + two 2m verges		3.9%	1,143.00	1,100
-5.0m wide road, two 2m footways and two 1m verges		3.9%	1,423.00	1,370
-5.5m wide road, two 2m footways and two 1m verges		3.9%	1,725.00	1,660
-6.7m wide road, two 2.5m footways and two 1m verges		3.9%	2,286.00	2,200
-individual 2.0m footpath including lighting		3.8%	514.00	495
Travel Plans (to cover approval and 5 years monitoring)				
-Checking and approving interim and final travel plans small developments (one off fee)		3.9%	909.00	875
-Checking and approving interim and final travel plans standard developments (one off fee)		3.9%	1,818.00	1,750
-Checking and approving interim and final travel plans large/complex developments (one off fee)		3.9%	3,637.00	3,500
Auditing Of Road Safety Audits		3.9%	493.50	475
Design Of Street Lighting Schemes		3.9%	384.50	370
Relocation Of Street Light Equipment				
-Residential	Single Item:	3.9%	171.50	165
-Commercial				Actual Cost Plus 20% Admin Fee
Technical Approval Of Traffic Signals				
-Standard (Four Way) Installation		3.9%	654.50	630
-Complex Installation		3.9%	1,096.00	1,055
Highway Commuted Sums:				
-soakaways over 20 years		3.9%	18,442.00	17,750
-high friction surfacing over 5 years	Per m2:	0.0%	10.00	10
-pumping stations over 10 years	Minimum:	3.9%	16,957.00	16,320
-standard street lighting over 20 years		3.9%	1,143.00	1,100
-ornamental lighting over 20 years	Per Item:	3.9%	1,886.00	1,815
-traffic signals over 20 years per single pole	Per Item:	3.9%	13,117.00	12,625
-extra height pole	Per Item:	3.9%	14,234.00	13,700
-cantilever pole	Per Item:	3.9%	15,523.00	14,940
-illuminated traffic signs and bollards over 10 years			£540/m2 & £1,100 over 1m2	
-illuminated traffic signs and bollards over 10 years				
-road markings 50% of initial cost	Minimum:	3.9%	857.00	825
-CCTV cameras over 10 years	Per Item:	3.9%	14,878.00	14,320
-structures (Cost to be agreed between local authority and contractor)				50% of initial cost
Pedestrian Safety Barriers (Cost to be agreed between local authority and contractor)				50% of initial cost
Trees on adopted highway (standard tree up to 12cm girth) each		3.8%	571.00	550
Trees on adopted highway (heavy standard tree between 12cm to 14cm girth) each		3.9%	691.00	665
Trees on adopted highway (extra heavy standard tree between 14cm to 20cm girth) each		3.9%	1,049.00	1,010
Trees on adopted highway (semi-mature tree 20cm girth or larger) each				£1,245 min to
Grass cutting on adopted highway	Per m2	0.0%	10.00	10
Shrubs and planting areas maintenance	Per m2	3.7%	98.50	95
Other Commuted Sums				Full cost or by
Developer site Signage				
-Application Fee (Up to 1 m2, thereafter, pro-rata)		3.6%	114.00	110
-Inspection Fee		3.8%	67.50	65
-Removal Of Illegal Signs		3.8%	218.00	210
Rights Of Way				
S118 Stopping Up of Footpaths, Bridleways and Restricted Byways	Actual Costs Plus Advertising Minimum Of:	3.9%	1,314.00	1,265
S119 Diversion of Footpaths, Bridleways and Restricted Byways	Actual Costs Plus Advertising Minimum Of:	3.9%	1,314.00	1,265
S257 Town & Country Planning Act 1980 Diversion Orders	Actual Costs Plus Advertising Minimum Of:	3.9%	1,314.00	1,265
S1 & 14 Road Traffic Regulation Act 1984 Traffic Regulation Orders				Actual Costs Plus Advertising costs
(NB- Advertising costs above include Vat.)				
Provision Of Hard Copy Of Definitive Map Extract (Viewing Only Free Of Charge)		3.8%	55.00	53
Land Owner Declaration (Highways Act 1980/ Commons Act 2006)		3.9%	376.00	362
Land Owner Declaration (Highways Act 1980/ Commons Act 2006) - Subsequent Declaration		3.8%	55.00	53
New Roads & Street Works Act Inspections/ Permits				
S74 NRSWA Charges For Late Completions				Fees range depending on circumstances and are set by statue
S76 NRSWA Inspection Fees				Fees range depending on circumstances and are set by statue
S50 NRSWA private road repairing licences:-				Fees range depending on circumstances and are set by statue

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<u>HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY</u>	<u>% Increase</u>	<u>2018/19</u>	<u>2017/18</u>
COMMUNITY, PROTECTION AND ENFORCEMENT SERVICES		£	£
ENVIRONMENTAL PROTECTION			
Dog Faeces Fixed Penalty Notice	3.8%	54.00	52
Environmental Protection Property	3.5%	88.00	85
Environmental Protection Act - LA Pollution Prevention Control		Dependant On Type Of Process Tested	
Scrap Metal Licensing			
- Collector Licence	3.8%	207.50	200
- Site Licence	3.7%	311.00	300
ENVIRONMENTAL HEALTH- COMMERCIAL SERVICES			
Freezer Failure Certificate	3.8%	143.50	138
Water Sampling		Laboratory costs plus officer hourly rate	
Private Water Supplies		Laboratory costs plus officer hourly rate, subject to statutory maximums	
Health & Safety Work Act S28	Of Officer Time + 15% Admin, Minimum Charge Of: 3.5%	78.00	75
Riding Establishments			
- first application	3.8%	405.00	390
- renewal (plus vet's fees if appropriate)	3.8%	233.50	225
Animal Boarding, Breeding Of Dogs, Pet Animals and Shops			
- first application	3.8%	327.00	315
- renewal (plus vet's fees if appropriate)	3.9%	197.50	190
Dangerous Animals			
- first application	3.8%	259.50	250
- renewal (plus vet's fees if appropriate)	3.8%	166.00	160
Performing Animals	3.6%	114.00	110
Ear Piercing/Acupuncture/Electrolysis and Tattooing			
- registration of premises and one practitioner	3.8%	207.50	200
- each additional practitioner	3.3%	62.00	60
Zoo Licence First Application		£393 plus Vets fees plus officer time at hourly rate over four year licence period	
Zoo Licence Renewal		£342 plus Vets fees plus officer time at hourly rate over six year licence period	
TRADING STANDARDS			
Weights & Measures Fees	Weights & Measures Inspector Hourly Rate Of: 3.6%	57.00	55
Petroleum Licences		Set Externally - Will Be Available From 1st April On Website	
Explosives Licences		Set Externally - Will Be Available From 1st April On Website	
Poisons Licences		Set Externally - Will Be Available From 1st April On Website	
RESIDENTIAL SERVICES			
Domestic Pest Control Service		Set by SDK Environmental Ltd- See website for latest fees	
Housing Act Notice		Officer time + 15% admin	
Enforcement - Works in default		Officer time + 15% admin	
Houses In Multiple Occupation (HMO Licences)			
-basic compliance with 5 bedrooms	3.9%	743.00	715
-additional rooms	Per Additional Room: 2.0%	25.50	25
-renewal of licence	3.8%	690.50	665
The Smoke And Carbon Monoxide Alarm (England) Regulations 2015 - Penalty Charges			
First offence		£2000 reduced to £1000 if paid within 14 days	
Second offence	0.0%	3000	3,000
Third and subsequent offences	0.0%	5000	5,000
COMMUNITY SAFETY/ ANTI SOCIAL BEHAVIOUR			
Fixed Penalty Litter Fine (First Offence)	3.3%	77.50	75
Fixed Penalty Litter Fine (First Offence)- Paid within 10 Days	3.0%	51.50	50
LICENSING/ ENFORCEMENT TEAM			
Licensing Of Hackney Carriages And Private Hire Vehicles			
For 1-5 Vehicles	0.0%	265.00	265
For 6-10 Vehicles	0.0%	440.00	440
For 11-15 Vehicles	0.0%	615.00	615
For 16-20 Vehicles	0.0%	790.00	790
For 21 Vehicles And Over	0.0%	1,035.00	1,035
For 30 Vehicles And Over	0.0%	1,420.00	1,420
Drivers Annual Licence	0.0%	100.00	100
Drivers Dual Licence	0.0%	160.00	160
Transfer Of Driver Or Vehicle Licence	0.0%	37.00	37
Badge Replacement	0.0%	10.00	10
Knowledge Test	0.0%	16.00	16
Meter Test	0.0%	27.00	27
Carriage Licence	0.0%	255.00	255
Replacement Plate	0.0%	10.00	10

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	<u>% Increase</u>	<u>2018/19</u> £	<u>2017/18</u> £
Licensing Act 2003			
Personal Licences		Prices set by statute - to be advised	
Annual Fee for Premises Licences:-		Prices set by statute - to be advised	
Sexual Venue Licensing (Per Premises)	3.9%	5289.00	5,090
Sex Shop Licences (Per Premises)	3.9%	5289.00	5,090
Gambling Act 2005 (3 Tariff Levels Set By Statute, RBWM Complies With Higher Level)			
Betting Premises (excluding Tracks)			
New Application	0.0%	3,000	3,000
Annual Fee	0.0%	600	600
Application To Vary	0.0%	1,500	1,500
Application To Transfer	0.0%	1,200	1,200
Application For Re-Instatement	0.0%	1,200	1,200
Application For Provisional Statement	0.0%	3,000	3,000
Licence Application (Prov.Statement Holders)	0.0%	1,200	1,200
Copy Licence	0.0%	25	25
Notification Of Change	0.0%	50	50
Tracks			
New Application	0.0%	2,500	2,500
Annual Fee	0.0%	1,000	1,000
Application To Vary	0.0%	1,250	1,250
Application To Transfer	0.0%	950	950
Application For Re-Instatement	0.0%	950	950
Application For Provisional Statement	0.0%	2,500	2,500
Licence Application (Prov.Statement Holders)	0.0%	950	950
Copy Licence	0.0%	25	25
Notification Of Change	0.0%	50	50
Safety of Sports Ground Act 1975			
Issuing of a safety certificate	3.9%	1039.00	1,000
Amendment of a safety certificate	3.9%	519.50	500
Replacement of a safety certificate	3.9%	519.50	500
Transfer of a safety certificate	3.9%	519.50	500
Cancellation of a safety certificate	3.9%	519.50	500
Adult Gaming Centre			
New Application	3.9%	2,114.50	2,035
Annual Fee	3.9%	1,060.00	1,020
Application To Vary	3.9%	1,060.00	1,020
Application To Transfer	3.9%	1,273.00	1,225
Application For Re-Instatement	3.9%	1,273.00	1,225
Application For Provisional Statement	3.9%	2,114.00	2,035
Licence Application (Prov.Statement Holders)	3.9%	1,272.50	1,225
Copy Licence	3.3%	31.00	30
Notification Of Change	3.3%	31.00	30
Other Statutory Licences			
Street Trading	3.9%	3,173.00	3,054

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HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY	Increase %	2018/19	2017/18
		£	£
PARKING SERVICE			
CAR PARKS			
	No. of Spaces		
	Chargeable		
	Free		
Alexandra, Windsor *	198		
Charges apply Monday - Sunday between 9am-Midnight (including Bank Holidays)			
Up To 1 Hour	40.0%	1.40	1.00
Up To 1 Hour Discounted	0.0%	0.50	0.50
1 To 2 Hours	40.0%	2.80	2.00
1 To 2 Hours Discounted	0.0%	1.00	1.00
2 To 3 Hours	40.0%	4.20	3.00
2 To 3 Hours Discounted	0.0%	1.50	1.50
3 To 4 Hours	33.3%	6.00	4.50
4 To 5 Hours	50.0%	9.00	6.00
Over 5 Hours	33.3%	12.00	9.00
Evening Charge (7pm - Midnight)	33.3%	2.00	1.50
Evenings (7pm - Midnight) - Residents	0.0%	Free	Free
Midnight To 9am	0.0%	Free	Free
Season Tickets (1 Month)	10.5%	105.00	95.00
Season Tickets (3 Months)	12.7%	310.00	275.00
Season Tickets (6 Months)	4.3%	600.00	575.00
Season Tickets (Per Annum)	19.0%	1,250.00	1,050.00
Alma Road, Windsor * (See separate tariff For Windsor Dials)	130		
Charges apply Monday - Sunday between 9am-Midnight (including Bank holidays)			
Up To 1 Hour	40.0%	1.40	1.00
Up To 1 Hour Discounted	0.0%	0.50	0.50
1 To 2 Hours	40.0%	2.80	2.00
1 To 2 Hours Discounted	0.0%	1.00	1.00
2 To 3 Hours	40.0%	4.20	3.00
2 To 3 Hours Discounted	0.0%	1.50	1.50
3 To 4 Hours	33.3%	6.00	4.50
4 To 5 Hours	28.6%	9.00	7.00
Over 5 Hours	33.3%	12.00	9.00
Evening Charge (7pm - Midnight)	33.3%	2.00	1.50
Evenings (7pm - Midnight) - Residents	0.0%	Free	Free
Midnight To 9am	0.0%	Free	Free
Season Tickets (1 Month)	10.5%	105.00	95.00
Season Tickets (3 Months)	12.7%	310.00	275.00
Season Tickets (6 Months)	4.3%	600.00	575.00
Season Tickets (Per Annum)	4.8%	1,100.00	1,050.00
Ascot High Street	98	0.0%	Free
The Avenue, Datchet *	113		
Charges apply Mon - Sat between 9am-6pm (Sundays and bank holidays free)			
Up To 1 Hour	40.0%	0.70	0.50
Up To 1 Hour Discounted	0.0%	Free	Free
1 To 2 Hours	30.0%	1.30	1.00
2 To 3 Hours	35.0%	2.70	2.00
3 To 4 Hours	36.0%	3.40	2.50
Over 4 Hours	33.3%	6.00	4.50
6pm- 9am	0.0%	Free	Free
Sundays & Bank Holidays	0.0%	Free	Free
Season Tickets (1 Month)	0.0%	67.50	67.50
Season Tickets (3 Months)	0.0%	200.00	200.00
Season Tickets (6 Months)	0.0%	400.00	400.00
Season Tickets (Per Annum)	0.0%	750.00	750.00
Page total	441	98	

* Discounted rates shown are available to Advantage card holders

Communities Directorate 2018/19					
HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY	No. of Spaces		Increase %	2018/19	2017/18
	Chargeable	Free		£	£
From previous page	441	98			
Boulter's Lock, Maidenhead *	87				
Charges apply Mon - Sun between 9am-7pm (Incl Bank holidays)					
Up To 3 Hours			0.0%	0.50	0.50
Up To 3 Hours Discounted			0.0%	Free	Free
Over 3 Hours			0.0%	1.00	1.00
Evenings (7pm - Midnight)			0.0%	0.50	0.50
Bowden Rd, Sunninghill	15		0.0%	Free	Free
Braywick Nature Park, Maidenhead (8am - 9pm)	12		0.0%	Free	Free
Braywick Park, Maidenhead (Mon - Fri 9am - 5pm) >	48				
Less than 3 Hours			0.0%	Free	Free
Over 3 Hours			0.0%	5.00	5.00
Season Tickets (1 Month)			0.0%	50.00	NEW
Season Tickets (3 Months)			0.0%	140.00	NEW
Season Tickets (6 Months)			0.0%	270.00	NEW
Season Tickets (Per Annum)			0.0%	500.00	NEW
Brockenhurst Road, S. Ascot	12		0.0%	Free	Free
Centrica, Windsor *	122				
(Saturdays, Sundays & Bank Holidays In Peak Periods Only- Locked at 7pm)					
Under 4 Hours			0.0%	2.50	2.50
Under 4 Hours Discounted			0.0%	1.00	1.00
Over 4 Hours			0.0%	4.00	4.00
Over 4 Hours Discounted			0.0%	2.00	2.00
Clewer Memorial, Windsor (Dawn To Dusk)	50		0.0%	Free	Free
Coronation Road, Littlewick Green	24		0.0%	Free	Free
Desborough Park, Maidenhead	18		0.0%	Free	Free
East Berks College, Windsor *	112				
This car park is only open to public at Weekends, Bank Holidays, and College Holidays					
Charges apply Mon-Sat between 9am-Midnight					
Up To 1 Hour			30.0%	1.30	1.00
Up To 1 Hour Discounted			0.0%	1.00	1.00
1 To 2 Hours			20.0%	1.80	1.50
1 To 2 Hours Discounted			0.0%	1.50	1.50
2 To 3 Hours			25.0%	2.50	2.00
2 To 3 Hours Discounted			0.0%	2.00	2.00
3 To 4 Hours			33.3%	4.00	3.00
3 To 4 Hours Discounted			0.0%	3.00	3.00
Over 4 Hours			33.3%	8.00	6.00
Evenings (7pm - Midnight)			33.3%	2.00	1.50
Evenings (7pm - Midnight) - Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
Sundays & Bank Holidays (All Day Rate)			33.3%	4.00	3.00
Eton Court, Eton *	57				
Charges apply Mon-Sun between 9am-7pm (Incl Bank Holidays)					
Up To 1 Hour			40.0%	1.40	1.00
Up To 1 Hour Discounted			0.0%	0.50	0.50
1 To 2 Hours			35.0%	2.70	2.00
1 To 2 Hours Discounted			0.0%	1.00	1.00
2 To 3 Hours			33.3%	4.00	3.00
2 To 3 Hours Discounted			0.0%	1.50	1.50
3 To 4 Hours			16.7%	7.00	6.00
4 To 5 Hours			0.0%	8.00	8.00
Over 5 Hours			0.0%	10.00	10.00
7pm to 9am			0.0%	Free	Free
Season Tickets (1 Month)			0.0%	80.00	80.00
Season Tickets (3 Months)			0.0%	240.00	240.00
Season Tickets (6 Months)			0.0%	480.00	480.00
Season Tickets (Per Annum)			19.4%	1,075.00	900.00
Eton Wick (Haywards Mead)	25		0.0%	Free	Free
Grenfell Park, Maidenhead (Dawn - Dusk)	18		0.0%	Free	Free
Page total	426	174			
Sub-total carry forward	867	272			

* Discounted rates shown are available to Advantage card holders

> Currently no discounted rates as primarily a commuter car park. Discounted rates will be introduced when new spaces are added as part of the Braywick Park Leisure Centre development.

Communities Directorate 2018/19						
HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY		No. of Spaces		Increase %	2018/19	2017/18
		Chargeable	Free		£	£
	From previous page	867	272			
Grove Road, Maidenhead (2 Hours max. stay except after 7pm)*		82				
Charges apply Mon - Sat between 9am-Midnight (Sunday and bank holidays free)						
Up To 30 Mins				20.0%	0.60	0.50
Up To 30 Mins Discounted				0.0%	0.30	0.30
30 Mins To 1 Hour				20.0%	1.20	1.00
30 Mins To 1 Hour Discounted				0.0%	0.50	0.50
1 To 2 Hours				25.0%	2.50	2.00
1 To 2 Hours Discounted				0.0%	0.90	0.90
Evenings (7pm - Midnight)				0.0%	1.50	1.50
Evenings (7pm - Midnight) - Residents				0.0%	Free	Free
Midnight To 9am				0.0%	Free	Free
Guards Club, Maidenhead (Dawn - Dusk)		20		Free	Free	Free
Hines Meadow Multi Storey Maidenhead *		1,280				
Charges apply Mon - Sat between 9am-Midnight (Sunday and bank holidays free)						
Up To 1 Hour				0.0%	1.00	1.00
Up To 1 Hour Discounted				0.0%	0.60	0.60
1 To 2 Hours				11.1%	2.00	1.80
1 To 2 Hours Discounted				0.0%	1.20	1.20
2 To 3 Hours				20.0%	3.00	2.50
2 To 3 Hours Discounted				0.0%	1.90	1.90
3 To 4 Hours				28.6%	4.50	3.50
4 To 5 Hours				25.0%	5.00	4.00
Over 5 Hours				33.3%	8.00	6.00
Evenings (7pm - Midnight)				20.0%	1.80	1.50
Evenings (7pm - Midnight) - Residents				0.0%	Free	Free
Midnight To 9am				0.0%	Free	Free
Season Tickets (1 Month)				12.6%	76.00	67.50
Season Tickets (3 Months)				12.5%	225.00	200.00
Season Tickets (6 Months)				12.5%	450.00	400.00
Season Tickets (Per Annum)				20.0%	900.00	750.00
Home Park, Windsor >		181				
Charges apply Mon - Fri between 9am-4pm (Weekends and bank holiday free)						
Signs will indicate when the car park is not in use due to events or functions						
Up To 1 Hour				28.6%	0.90	0.70
1 To 2 Hours				20.0%	1.80	1.50
2 To 4 Hours				20.0%	3.60	3.00
Over 4 Hours				20.0%	6.00	5.00
4pm To 9am				0.0%	Free	Free
Season Tickets (1 Month)				0.0%	60.00	60.00
Season Tickets (3 Months)				0.0%	170.00	170.00
Season Tickets (6 Months)				0.0%	330.00	330.00
Season Tickets (Per Annum)				20.0%	750.00	625.00
Horton Road, Datchet *		60				
Charges apply Mon - Sat between 9am-6pm (Sundays and bank holidays free)						
Up To 1 Hour				0.0%	0.10	0.10
Up To 1 Hours Discounted				0.0%	Free	Free
1 To 2 Hours				0.0%	0.20	0.20
Up To 2 Hours Discounted				0.0%	Free	Free
2 To 3 Hours				0.0%	0.50	0.50
3 To 4 Hours				0.0%	1.00	1.00
Over 4 Hours				0.0%	5.00	5.00
6pm To 9am				0.0%	Free	Free
High Street, Hurley		60		0.0%	Free	Free
	Page total	1,603	80			
	Sub-total carry forward	2,470	352			

* Discounted rates shown are available to Advantage card holders

> Currently no discounted rates as predominantly long stay, season ticket holders and sports club users. Car park is free after 4pm and at weekends

Communities Directorate 2018/19						
HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY		No. of Spaces		Increase %	2018/19	2017/18
		Chargeable	Free		£	£
From previous page		2,470	352			
King Edward VII Ave, Windsor		192				
Charges apply Mon-Sun between 9am-Midnight (Including Bank Holidays)						
Up To 1 Hour				40.0%	1.40	1.00
Up To 1 Hour Discounted				0.0%	1.00	
1 To 2 Hours				25.0%	2.50	2.00
1 To 2 Hours Discounted				0.0%	2.00	
2 To 3 Hours				33.3%	4.00	3.00
2 To 3 Hours Discounted				0.0%	3.00	
3 To 4 Hours				22.2%	5.50	4.50
4 To 5 Hours				23.6%	6.80	5.50
Over 5 Hours				23.1%	8.00	6.50
Evenings (7pm - Midnight)				33.3%	2.00	1.50
Evenings (7pm - Midnight) - Residents				0.0%	Free	Free
Season Tickets (1 Month)				0.0%	80.00	80.00
Season Tickets (3 Months)				0.0%	240.00	240.00
Season Tickets (6 Months)				0.0%	480.00	480.00
Season Tickets (Per Annum)				0.0%	900.00	900.00
King Edward VII Hospital, Windsor >		150				
Charges apply Saturdays, Sundays and Bank Holidays between 9am-6pm						
Up To 2 Hours				0.0%	1.00	1.00
2 To 4 Hours				0.0%	2.00	2.00
Over 4 Hours				0.0%	5.00	5.00
6pm To 9am				0.0%	Free	Free
Meadow Lane, Eton *		102				
Charges apply Mon-Sun between 9am-7pm (Incl Bank Holidays)						
Up To 1 Hour				40.0%	1.40	1.00
Up To 1 Hour Discounted				0.0%	0.50	0.50
1 To 2 Hours				35.0%	2.70	2.00
1 To 2 Hours Discounted				0.0%	1.00	1.00
2 To 3 Hours				33.3%	4.00	3.00
2 To 3 Hours Discounted				0.0%	1.50	1.50
3 To 4 Hours				16.7%	7.00	6.00
4 To 5 Hours				0.0%	8.00	8.00
Over 5 Hours				0.0%	10.00	10.00
7pm To 9am				0.0%	Free	Free
Season Tickets (1 Month)				0.0%	80.00	80.00
Season Tickets (3 Months)				0.0%	240.00	240.00
Season Tickets (6 Months)				0.0%	480.00	480.00
Season Tickets (Per Annum)				0.0%	900.00	900.00
Nicholsons MultiStorey, Maidenhead *		734				
Charges apply Mon - Sat between 9am-Midnight (Sunday and bank holidays free)						
Up To 30 Mins				20.0%	0.60	0.50
Up To 30 Mins Discounted				0.0%	0.30	0.30
30 Mins To 1 Hour				10.0%	1.10	1.00
30 Mins To 1 Hour Discounted				0.0%	0.60	0.60
1 To 2 Hours				5.0%	2.10	2.00
1 To 2 Hours Discounted				0.0%	1.20	1.20
2 To 3 Hours					3.10	
2 To 3 Hours Discounted					1.60	
3 To 4 Hours				36.7%	4.10	3.00
3 To 4 Hours Discounted				0.0%	2.00	2.00
4 To 5 Hours				33.3%	8.00	6.00
Over 5 Hours				26.3%	12.00	9.50
Evenings (7pm - Midnight)				20.0%	1.80	1.50
Evenings (7pm - Midnight) - Residents				0.0%	Free	Free
Midnight To 9am				0.0%	Free	Free
Season Tickets (1 Month)				12.0%	140.00	125.00
Season Tickets (3 Months)				11.1%	400.00	360.00
Season Tickets (6 Months)				10.7%	775.00	700.00
Season Tickets (Per Annum)				14.8%	1,550.00	1,350.00
Oakengrove, Maidenhead (Dawn - Dusk)		50				
Charges apply Mon - Sat between 9am-Midnight (Sunday and bank holidays free)						
				0.0%	Free	Free
Oak Lane (Annual Contract Spaces For Residents Only)		50				
				0.0%	60.00	60.00
Page total		1,178	50			
Sub-total carry forward		3,648	402			

* Discounted rates shown are available to Advantage card holders

> Currently no discounted rates as the hospital is responsible for changes to the tariffs

Communities Directorate 2018/19					
HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY					
	No. of Spaces		Increase %	2018/19	2017/18
	<u>Chargeable</u>	<u>Free</u>		£	£
From previous page	3,648	402			
Queens Road, Sunninghill		52	0.0%	Free	Free
River St, Windsor *		145			
Charges apply Mon-Sun between 9am-9pm (Incl Bank Holidays)					
Up To 1 Hour			12.5%	4.50	4.00
Up To 1 Hour Discounted			0.0%	1.50	1.50
1 To 2 Hours			16.7%	7.00	6.00
1 To 2 Hours Discounted			0.0%	3.00	3.00
2 To 3 Hours			12.5%	9.00	8.00
2 To 3 Hours Discounted			0.0%	4.50	4.50
3 To 4 Hours			20.0%	12.00	10.00
3 To 4 Hours Discounted			0.0%	8.00	8.00
4 To 5 Hours			16.7%	14.00	12.00
4 To 5 Hours Discounted			0.0%	10.00	10.00
Over 5 Hours			13.3%	17.00	15.00
Over 5 Hours Discounted			0.0%	12.00	12.00
9pm To 9am			0.0%	Free	Free
Romney Lock, Windsor *		94			
Charges apply Mon-Sun between 9am-Midnight (Incl Bank Holidays)					
Up To 1 Hour			40.0%	1.40	1.00
Up To 1 Hour Discounted				1.00	
1 To 2 Hours			25.0%	2.50	2.00
1 To 2 Hours Discounted				2.00	
2 To 3 Hours			33.3%	4.00	3.00
2 To 3 Hours Discounted				3.00	
3 To 4 Hours			22.2%	5.50	4.50
4 To 5 Hours			23.6%	6.80	5.50
Over 5 Hours			23.1%	8.00	6.50
Evenings (7pm - Midnight)			33.3%	2.00	1.50
Evenings- Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
Season Tickets (1 Month)			0.0%	80.00	80.00
Season Tickets (3 Months)			0.0%	240.00	240.00
Season Tickets (6 Months)			0.0%	480.00	480.00
Season Tickets (Per Annum)			19.4%	1,075.00	900.00
Stafferton Way Multi Storey, Maidenhead *		576			
Charges apply Mon - Sat between 9am-7pm					
Daily charge			40.0%	7.00	5.00
Evenings (7pm - Midnight)			0.0%	1.50	1.50
Evenings (7pm - Midnight) - Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
Season Tickets (1 Month)			15.4%	75.00	65.00
Season Tickets (3 Months)			13.2%	215.00	190.00
Season Tickets (6 Months)			13.2%	430.00	380.00
Season Tickets (Per Annum)			25.0%	875.00	700.00
Sunningdale (London Road) (Closed between 6.45am - 8.45am)		210	0.0%	Free	Free
Sutton Road, Cookham		18	0.0%	Free	Free
Page total	815	280			
Sub-total carry forward	4,463	682			

* Discounted rates shown are available to Advantage card holders

Communities Directorate 2018/19					
<u>HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY</u>	<u>No. of Spaces</u>		<u>Increase %</u>	<u>2018/19</u>	<u>2017/18</u>
	<u>Chargeable</u>	<u>Free</u>		<u>£</u>	<u>£</u>
From previous page	4,463	682			
Town Hall, Maidenhead *	111				
Car Park only available Saturdays, Sundays (Free Parking), Evenings and Bank Holidays					
Charges between 9am and Midnight on eligible days					
Up To 1 Hour			10.0%	1.10	1.00
Up To 1 Hour Discounted			0.0%	0.50	0.50
1 To 2 Hours			6.7%	1.60	1.50
1 To 2 Hours Discounted			0.0%	0.90	0.90
2 To 3 Hours			4.0%	2.60	2.50
2 To 3 Hours Discounted			0.0%	1.50	1.50
3 To 4 Hours			12.5%	4.50	4.00
4 To 5 Hours			7.7%	7.00	6.50
Evenings (5pm - Midnight)			0.0%	1.50	1.50
Evenings (5pm - Midnight) - Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
Town Moor, Maidenhead	28		0.0%	Free	Free
Upper Village Road, Sunninghill	28		0.0%	Free	Free
Victoria Street Multi Storey, Windsor *	206				
Charges apply Mon - Sun between 9am-Midnight (Incl Bank Holidays)					
Up To 1 Hour			33.3%	2.00	1.50
Up To 1 Hour Discounted			0.0%	0.50	0.50
1 To 2 Hours			28.0%	3.20	2.50
1 To 2 Hours Discounted			0.0%	1.00	1.00
2 To 3 Hours			25.0%	5.00	4.00
2 To 3 Hours Discounted			0.0%	1.50	1.50
3 To 4 Hours			28.6%	9.00	7.00
4 To 5 Hours			0.0%	10.00	10.00
Over 5 Hours			27.3%	14.00	11.00
Evenings (7pm - Midnight)			33.3%	2.00	1.50
Evenings (7pm - Midnight) - Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
West Street, Maidenhead *	59				
Charges apply Mon - Sat between 9am-Midnight					
Up To 30 Mins			20.0%	0.60	0.50
Up To 30 Mins Discounted			0.0%	0.30	0.30
30 Mins To 1 Hour			20.0%	1.20	1.00
30 Mins To 1 Hour Discounted			0.0%	0.50	0.50
1 To 2 Hours			20.0%	2.40	2.00
1 To 2 Hours Discounted			0.0%	0.90	0.90
2 To 3 Hours			16.7%	3.50	3.00
2 To 3 Hours Discounted			0.0%	2.00	2.00
Evenings (7pm - Midnight)			0.0%	1.50	1.50
Evenings (7pm - Midnight) - Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
	Page total	376			56
	Sub-total carry forward	4,839			738

* Discounted rates shown are available to Advantage card holders

Communities Directorate 2018/19					
<u>HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY</u>	<u>No. of Spaces</u>		<u>Increase %</u>	<u>2018/19</u>	<u>2017/18</u>
	<u>Chargeable</u>	<u>Free</u>		<u>£</u>	<u>£</u>
From previous page	4,839	738			
Windsor Dials (via Alma Road), Windsor *	250				
Car Park only available on Saturdays, Sundays, Bank Holidays					
Up To 1 Hour			50.0%	1.50	1.00
Up To 1 Hour Discounted			0.0%	0.50	0.50
1 To 2 Hours			50.0%	3.00	2.00
1 To 2 Hours Discounted			0.0%	1.00	1.00
2 To 3 Hours			50.0%	4.50	3.00
2 To 3 Hours Discounted			0.0%	1.50	1.50
3 To 4 Hours			50.0%	6.00	4.00
4 To 5 Hours			0.0%	6.00	6.00
Over 5 Hours			25.0%	10.00	8.00
Evenings (7pm - Midnight)			0.0%	1.50	1.50
Evenings (7pm - Midnight) - Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
Windsor Library	15				
Charges apply Mon - Sat between 9am-Midnight (Sunday and bank holidays free)					
Up To 30 Mins			0.0%	0.20	0.20
Up To 1 Hour			0.0%	2.50	2.50
1 To 2 Hours			0.0%	4.50	4.50
Evenings (7pm - Midnight)			0.0%	1.50	1.50
Evenings (7pm - Midnight) - Residents			0.0%	Free	Free
Midnight To 9am			0.0%	Free	Free
York House, Windsor * CLOSED FOR SITE DEVELOPMENT	92				
	-	92			
Coach Park (Alma Road), Windsor	74				
Charges apply Mon-Sun between 9am-6pm (Incl Bank Holidays)					
Up To 1 Hour - Entry			0.0%	10.00	10.00
Up To 4 Hours			0.0%	20.00	20.00
Prepaid Tickets (4 Hours)			0.0%	14.00	14.00
Up To 10 Hours			0.0%	30.00	30.00
Prepaid Tickets (10 Hours)			0.0%	25.00	25.00
Magnet Leisure Centre - Maidenhead >	248				
Charges apply Mon - Sun (Incl Bank Holidays) between 9.30am-Midnight					
Up to 30 mins			0.0%	0.50	0.50
Up to 60 mins			11.1%	1.00	0.90
Up to 90 mins			0.0%	1.30	1.30
Up to 2 Hours			33.3%	2.00	1.50
Up to 3 Hours			0.0%	2.50	2.50
Up to 4 Hours			0.0%	6.00	6.00
Over 4 Hours			0.0%	8.00	8.00
Windsor Leisure Centre >	249				
Charges apply Mon - Sun between 9am-9pm (Incl Bank Holidays)					
Up to 30 mins			25.0%	0.50	0.40
Up to 60 mins			25.0%	1.00	0.80
Up to 2 Hours			23.1%	1.60	1.30
Up to 3 Hours			22.2%	3.30	2.70
Up to 4 Hours			25.0%	10.00	8.00
Up to 5 Hours			20.0%	12.00	10.00
Over 5 Hours			23.1%	16.00	13.00
Page total	836	-			

* Discounted rates shown are available to Advantage card holders

Currently no discounted rates. New payment equipment planned in 2018/19, funded from £775,000 investment in car park technology across the borough. New discounted rates will be implemented as soon as practicable. Leisure centre membership includes 3 months parking for £10.

Total Car Park Spaces

Chargeable	Free	Total
5,675	738	6,413

Communities Directorate 2018/19			
<u>HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY</u>	<u>Increase %</u>	<u>2018/19</u>	<u>2017/18</u>
		£	£
On-Street Parking			
Barry Avenue *			
Up To 1 Hour	60.0%	1.60	1.00
Up To 1 Hour Discounted	0.0%	Free	Free
1 To 2 Hours	60.0%	3.20	2.00
1 To 2 Hours Discounted	0.0%	1.00	1.00
St. Leonards Road (Shops) *			
Up To 1 Hour	66.7%	0.50	0.30
Up To 1 Hour Discounted	0.0%	Free	Free
1 To 2 Hours	60.0%	1.60	1.00
1 To 2 Hours Discounted	0.0%	0.60	0.60
Central (Includes Datchet Road, Park Street, Sheet Street, Victoria Street, Farm Yard & Thameside (1 Hour Maximum Stay) *			
Up To 1 Hour	66.7%	1.00	0.60
Up To 1 Hour Discounted	0.0%	Free	Free
Albert St, Alma Rd, Beaumont Rd, Bexley St, Clarence Rd, Duke St, Fawcett Rd, Frances Rd, Oxford Rd, Queens Rd, Vansittart Rd, Stovell Rd. * (Where Charges Apply Mon-Fri 8.30am - 5.30pm)			
Up To 1 Hour	66.7%	0.50	0.30
Up To 1 Hour Discounted	0.0%	Free	Free
1 To 2 Hours	42.9%	1.00	0.70
1 To 2 Hours Discounted	0.0%	0.30	0.30
Alma Rd, Clarence Rd, St Leonards Rd. * (Where Charges Apply Mon-Sun 8am - 8pm)			
Up To 1 Hour	66.7%	0.50	0.30
Up To 1 Hour Discounted	0.0%	Free	Free
1 To 2 Hours	42.9%	1.00	0.70
1 To 2 Hours Discounted	0.0%	0.30	0.30
Alexandra Rd, Claremont Rd, Devereux Rd, Dorset Rd, Grove Rd, St Leonards Ave, St Marks Rd, Helena Rd *			
Up To 1 Hour	50.0%	0.60	0.40
Up To 1 Hour Discounted	0.0%	Free	Free
The Avenue & Windsor Road (Datchet) *			
Up To 1 Hour	40.0%	0.70	0.50
Up To 1 Hour Discounted	0.0%	Free	Free
1 To 2 Hours	30.0%	1.30	1.00
2 To 3 Hours	35.0%	2.70	2.00
3 To 4 Hours	36.0%	3.40	2.50
Over 4 Hours	33.3%	6.00	4.50
Eton (2 Hour Maximum Stay) *			
Up To 30 Mins	50.0%	0.30	0.20
Up To 30 Mins Discounted	0.0%	0.10	0.10
Up To 1 Hour	50.0%	1.50	1.00
Up To 1 Hour Discounted	0.0%	0.60	0.60

* Discounted rates are available to Advantage card holders

Communities Directorate 2018/19			
Other Parking Fees And Charges	Increase %	2018/19	2017/18
HIGHWAYS TRANSPORT & ENVIRONMENT SCRUTINY		£	£
Penalty Charge Notices			
Higher Level Contraventions	0.0%	70.00	70.00
-Discounted If Paid Within 14 Days	0.0%	35.00	35.00
Lower Level Contraventions	0.0%	50.00	50.00
-Discounted If Paid Within 14 Days	0.0%	25.00	25.00
Business Permits			
Business Parking Permits			
Windsor: Outer Areas			
First Permit	22.2%	550.00	450.00
Second Permit	30.0%	650.00	500.00
Third Permit	36.4%	750.00	550.00
Windsor: Inner Areas			
Eton and Datchet:			
First Permit	50.0%	150.00	100.00
Second Permit	30.0%	325.00	250.00
Third Permit	26.7%	475.00	375.00
Fourth Permit	30.0%	650.00	500.00
Resident Parking Permits	0.0%	Free	Free
Visitor Vouchers (Per Voucher)			
Standard Vouchers (24 Hours)			
Standard Vouchers (24 Hours)	0.0%	2.00	2.00
- Discounted For Over 60's	0.0%	0.50	0.50
6 Hour Vouchers			
6 Hour Vouchers	0.0%	1.00	1.00
- Discounted For Over 60's	0.0%	0.50	0.50
2 Hours Vouchers			
2 Hours Vouchers	0.0%	Free	Free
Dependant Permits			
Dependant Permits	0.0%	Free	Free
Parking Suspensions and Dispensations			
Suspension Of Parking Bay (Per Bay)	0.0%	20.00	20.00
Parking Dispensations - Late Charge	0.0%	50.00	50.00
Parking Dispensations - 1st Day	0.0%	20.00	20.00
Parking Dispensations - Additional Days	0.0%	5.00	5.00
Parking Dispensations - 1 Week	0.0%	40.00	40.00
Parking Dispensations - 2 Weeks	0.0%	70.00	70.00
Parking Dispensations - 3 Weeks	0.0%	100.00	100.00
Parking Dispensations - 4 Weeks	0.0%	125.00	125.00
Special Parking/ Access Permit	0.0%	50.00	50.00

2018/19 SAVINGS SUMMARY					
Description / Budget	Lead / principal member	Lead officer	Savings to Nov 17	Savings to Jan 18	Revised Savings 2018/19
			£000	£000	£000

Communities Directorate

Communities, Enforcement and Partnerships					
Operational review of Environmental Health, Licencing and Trading Standards Services.	Cllr J Grey	D Scott	150	0	150
Leisure service contract savings.	Cllr S Rayner		67	0	67
Review of Communities Team structure and operational delivery			100	0	100
Operational review of 'Grow our Own' Team			50	0	50
Efficiencies in the operation of the Community Partnership Team.			0	20	20
Efficiencies from upgrading of CCTV equipment and network.	Cllr J Grey		202	0	202
Commissioning - Communities					
Additional Parking Income	Cllr J Grey	B Smith	325	0	325
CPES Head of Service Post No longer required following Re-structure			80	0	80
Waste service - reduced tonnages going for disposal			50	0	50
Non-Advantage Card Tariff Increase in Parking Fees & Charges following benchmark exercise(Fees & Charges remain 50% less than benchmarked councils).			750	750	1,500
			1,774	770	2,544

GROWTH		
Communities Directorate		
Line ref	Description of Growth	2018/19 Increase
		£'000
1	Increase in Insurance reserve in line with actuarial recommendations	47

PARISH COUNCIL TAX

The following table shows the Council Tax for each Parish:-

<i>Council Tax Schedule</i>	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Parish Only (a)								
Parish and RBWM (b)								
Total (c)								
Royal Borough of Windsor & Maidenhead								
	622.28	725.99	829.71	933.42	1,140.85	1,348.27	1,555.70	1,866.84
Adult Social Care precept	49.83	58.13	66.44	74.74	91.35	107.96	124.57	149.48
Police and Crime Commissioner for Thames Valley								
Royal Berkshire Fire Authority								
Parishes								
Bisham (a)								
(b)	622.28	725.99	829.71	933.42	1,140.85	1,348.27	1,555.70	1,866.84
(c)	672.11	784.12	896.15	1,008.16	1,232.20	1,456.23	1,680.27	2,016.32
Bray (a)								
(b)	622.28	725.99	829.71	933.42	1,140.85	1,348.27	1,555.70	1,866.84
(c)	672.11	784.12	896.15	1,008.16	1,232.20	1,456.23	1,680.27	2,016.32
Cookham (a)								
(b)	643.35	750.58	857.81	965.03	1,179.48	1,393.93	1,608.38	1,930.06
(c)	693.18	808.71	924.25	1,039.77	1,270.83	1,501.89	1,732.95	2,079.54
Cox Green (a)								
(b)	652.60	761.36	870.14	978.90	1,196.44	1,413.96	1,631.50	1,957.80
(c)	702.43	819.49	936.58	1,053.64	1,287.79	1,521.92	1,756.07	2,107.28
Datchet (a)								
(b)	669.83	781.47	893.11	1,004.75	1,228.03	1,451.30	1,674.58	2,009.50
(c)	719.66	839.60	959.55	1,079.49	1,319.38	1,559.26	1,799.15	2,158.98
Eton (a)								
(b)	647.05	754.88	862.73	970.57	1,186.25	1,401.93	1,617.61	1,941.14
(c)	696.88	813.01	929.17	1,045.31	1,277.60	1,509.89	1,742.18	2,090.62
Horton (a)								
(b)	657.67	767.28	876.90	986.51	1,205.74	1,424.96	1,644.19	1,973.02
(c)	707.50	825.41	943.34	1,061.25	1,297.09	1,532.92	1,768.76	2,122.50
Hurley (a)								
(b)	647.35	755.24	863.13	971.02	1,186.81	1,402.58	1,618.37	1,942.04
(c)	697.18	813.37	929.57	1,045.76	1,278.16	1,510.54	1,742.94	2,091.52
Old Windsor (a)								
(b)	664.02	774.69	885.36	996.03	1,217.38	1,438.71	1,660.05	1,992.06
(c)	713.85	832.82	951.80	1,070.77	1,308.73	1,546.67	1,784.62	2,141.54

PARISH COUNCIL TAX

	A	B	C	D	E	F	G	H
<i>Council Tax Schedule</i>	£	£	£	£	£	£	£	£
Parish Only (a)								
Parish and RBWM (b)								
Total (c)								
Shottesbrooke								
(a)								
(b)	622.28	725.99	829.71	933.42	1,140.85	1,348.27	1,555.70	1,866.84
(c)	672.11	784.12	896.15	1,008.16	1,232.20	1,456.23	1,680.27	2,016.32
Sunningdale								
(a)								
(b)	648.81	756.95	865.09	973.22	1,189.50	1,405.76	1,622.03	1,946.44
(c)	698.64	815.08	931.53	1,047.96	1,280.85	1,513.72	1,746.60	2,095.92
Sunninghill & Ascot								
(a)								
(b)	639.79	746.42	853.06	959.69	1,172.96	1,386.22	1,599.48	1,919.38
(c)	689.62	804.55	919.50	1,034.43	1,264.31	1,494.18	1,724.05	2,068.86
Waltham St. Lawrence								
(a)								
(b)	644.97	752.47	859.97	967.46	1,182.45	1,397.44	1,612.43	1,934.92
(c)	694.80	810.60	926.41	1,042.20	1,273.80	1,505.40	1,737.00	2,084.40
White Waltham								
(a)								
(b)	686.05	800.38	914.73	1,029.07	1,257.75	1,486.43	1,715.12	2,058.14
(c)	735.88	858.51	981.17	1,103.81	1,349.10	1,594.39	1,839.69	2,207.62
Wraysbury								
(a)								
(b)	645.76	753.39	861.02	968.65	1,183.91	1,399.15	1,614.41	1,937.29
(c)	695.59	811.52	927.46	1,043.39	1,275.26	1,507.11	1,738.98	2,086.77
Unparished Areas								
(a)	20.08	23.43	26.77	30.12	36.81	43.51	50.20	60.24
(b)	642.36	749.42	856.48	963.54	1,177.66	1,391.78	1,605.90	1,927.08
(c)	692.19	807.55	922.92	1,038.28	1,269.01	1,499.74	1,730.47	2,076.56

Parish Precepts compared to last year.

	2017/18			2018/19			C. Tax
	Tax Base	Precepts / Special Expenses £	Council Tax Band D (£)	Tax Base	Precepts / Special Expenses £	Council Tax Band D (£)	Increase / (Decrease)
<i>Parish</i>							
Bisham	731.07	22,808	31.20	735.65			
Bray	4,183.27	145,667	34.82	4,195.32			
Cookham	2,889.38	90,100	31.18	2,923.18			
Cox Green	3,070.64	121,582	39.60	3,073.72			
Datchet	2,193.73	167,818	76.50	2,212.50			
Eton	1,778.20	60,465	34.00	1,800.59			
Horton	461.71	24,358	52.76	463.67			
Hurley	997.75	50,343	50.46	996.80			
Old Windsor	2,361.98	138,069	58.45	2,402.83			
Shottesbrooke	70.66	Nil	0.00	74.68			
Sunningdale	3,423.44	121,361	35.45	3,419.99			
Sunninghill & Ascot	6,333.09	166,370	26.27	6,455.77			
Waltham St. Lawrence	665.93	17,500	26.28	661.04			
White Waltham	1,238.77	110,165	88.93	1,266.92			
Wraysbury	2,142.80	72,700	33.93	2,168.79			
Unparished Areas	34,167.22	1,009,129	29.54	34,766.48			
TOTAL / AVERAGE	66,709.64	154,562	40.59	67,617.93			

RBWM and Major Preceptors compared to last year.

	2017/18	2018/19	C. Tax
	Council Tax Band D (£)	Council Tax Band D (£)	Increase / (Decrease)
Royal Borough of Windsor & Maidenhead	915.57	933.42	1.95%
Adult Social Care Precept	45.89	74.74	3.00%
Police and Crime Commissioner for Thames Valley			
Royal Berkshire Fire Authority			
SUB-TOTAL			
Parish (average)			
TOTAL			

Capital Cashflow Reconciliation 2017/18

Potential new borrowing as reported to Cabinet in February 2017	72,999
New Projects Approved in 2017-18	
1 Original budget Feb 2017 Cabinet above £5m	642
2 Budget to facilitate delivery of the joint venture sites in the town centre.	395
3 Windsor Coach Park / Alexandra Gardens / Riverside area – Feasibility V	280
4 Windsor Arts - Seating	10
5 CSC/Council telephony system	273
6 Reduction in Basic Need grant funding for School expansion Schemes risl	681
7 Income adjustment to schools budgets	48
8 Borough parking provision	936
9 Old Court, Windsor	98
10 Reception - Town Hall Refurbishment Capital scheme	35
11 Hines Meadow dilapidations	600
12 AFC mobile phone costs	61
13 Reported Variances January Cabinet	(900)
14 Revised slippage from 2016/17	3,336
	6,495
Reprofile projects approved in 2017/18 and prior years	
15 Magnet LC Reprovision Design / Initial Site Costs	(500)
16 P&OS - Victory Field Pavilion Centre	(200)
17 New Power Points-Ascot High Street Events	(10)
18 Delivery of Debt Enforcement	(50)
19 M4 Smart Motorway	(20)
20 Footbridge, The Green, Bisham-Raise Level-Flood Pr	(96)
21 Traffic Management	(50)
22 Maidenhead Station Interchange & Car Park	(485)
23 Grenfell Road-Off-Street Parking	(200)
24 Traffic Management & Parking-Sunninghill Imprvmnts	(30)
25 Clyde House	(187)
26 Stafferton Way - Units 1&2	(10)
27 Community Infrastructure Levy CIL	(4)
28 Borough Local Plan - Examination	(80)
29 Traveller Local Plan	(60)
30 Gazetteer System	(3)
31 PSN-Security Work	(20)
32 Marlow Road Youth Centre Roofing and Maintenance Work	(100)
33 Community Engagement Programmes	(15)
34 Christmas Lights-Sunningdale High St	(1)
35 P&OS-Dedworth Manor All Weather Pitch	(27)
36 Energy Savings Initiative	(230)
37 Water Meters	(29)
38 Moorbridge Road Gateway 2014/15	(50)
39 St Leonards Rd/ Victoria Street - Pedestrian Cross	(50)
40 Roads Resurfacing-Transport Asset & Safety	(200)
41 Cycling Capital Programme	(50)
42 School Cycle / Scooter Parking	(20)
43 Thames Street Paving Improvements	(20)
44 Flood Prevention	(100)
45 Bus Stop Waiting Areas	(30)
46 A329 London Rd/B383 Roundabout-Scheme Development	(50)
47 Traffic Signal Review-Imperial/Clewer Hill Rds Junctions	(100)
48 Safer Routes-Oldfield School	(50)
49 Del Diff - Digitisation of Historic Registers	(50)
50 New Libraries	(100)
51 Windsor Riverside Esplanade Revival 2016-17	(20)
52 Paintings Collection Conservation 2016-17	(10)
53 RBWM Website	(10)
54 Maidenhead Library-Ventilation (2014/15)	(80)

55 Old Windsor Library-Improvements (2012/13)	(50)
56 Digitisation of Museum collection 2016-17	(20)
57 Feasibility for Joint Museum Store 2016-17	(20)
58 Borough Parking Provision 2017/20	(700)
59 Broadway Car Park & Central House Scheme	(1,700)
60 Maidenhead Golf Course	(500)
61 Windsor Office Accommodation	(2,000)
62 Ascot Primaries Feasibilities	(25)
63 Charters Expansion	(2,000)
64 Windsor Boys Expansion	(58)
65 Cox Green School Expansion Year 1 of 3	(2,500)
66 Furze Platt Senior expansion Year 1 of 3	(5,500)
67 Dedworth Middle School Expansion Year 1 of 3	(2,000)
68 All Saints Junior School Boiler Replacement	(70)
69 Windsor Girls Expansion	(40)
70 Secondary Expansions Risk Contingency	(2,699)
71 Newlands Girls School	(300)
72 Roofing Replacement at Various Schools	(110)
73 Eton Wick School Boiler and Heating Replacement	(85)
	(23,774)

Reprofile projects forecast in 2017/18 and prior years

74 Net reduction on Nicholsons car park	(9,375)
75 Removal of St Clouds Way Ten pin bowl - purchase of long leasehold int	(4,500)
76 Removal of King Edward Court	(2,000)
77 Cost of Maidenhead Golf Club Contract Legals reduced	(1,200)
78 York House, Windsor reprofiled	(2,800)
79 Removal of Lowbrook School	(740)
80 Long Term Parking provision reduced	(8,300)
81 Reprofiling of Braywick Leisure Centre	(12,000)
82 Operational estate improvements	(1,550)
83 Braywick Leisure Centre	(2,500)
84 Waterways	(1,000)
	(45,965)

Increase (Decrease) projects approved in 2017/18 and prior years or forecast in in 2017/18

85 Front of Maidenhead Station	585
86 Temporary parking provision	936
87 Operational estate improvements	650
88 Town Centre JV and Property Company professional fees	95
89 Waterways	1,000
90 Hostile vehicle mitigation	950
	4,216

Remove deduction of capital funded from revenue

91 Remove deduction of capital funded from revenue*	2,191
	2,191

Potential new borrowing as at January 2018

16,162

* An amount charged to revenue each year to part fund capital expenditure ceased in 2017-18. However, the amount due to be charged in 2017-18 continued to be deducted from the forecast borrowing requirement and is being added back above.

Major Capital Cashflows 2018/19 (£000)

	Responsible Officer	Lead Member	Approved	Date	2018/19 £'000
Capital Inflows					
1 Capital Receipt - Ray Mill Road East	Russell O'Keefe	Cllr Rankin			810
2 Capital Receipt - Town Centre JV	Russell O'Keefe	Cllr Rankin			844
3 Front of Maidenhead Station	Russell O'Keefe	Cllr Bicknell			5,000
4 Mencap site development	Alison Alexander	Cllr Coppinger			500
Total Capital Inflows					7,154
Capital Outflows					
Redevelopment programmes					
5 Braywick Leisure Centre	Andy Jeffs	Cllr S Rayner	Council	Sep-17	15,751
6 York House, Windsor	Russell O'Keefe	Cllr Rankin Cllr Bicknell / Rankin	Council	Jul-17	3,219
7 Front of Maidenhead Station Proposed Charters Leisure Centre (Oaks Leisure Centre)	Russell O'Keefe	Cllr S Rayner	Council	Feb-17	5,000
8 Town Centre JV and Property Company	Andy Jeffs		CRSC	Dec-17	5,000
9 professional fees	Russell O'Keefe	Cllr Rankin	CRSC	Mar-17	500
Broadway Car Park	Russell O'Keefe	Cllr D Evans			2,000
Other capital programmes					
10 Capital Programme slippage in	n/a	n/a	n/a	n/a	23,774
11 Capital Programme slippage out	n/a	n/a	n/a	n/a	(20,000)
12 Net Capital Programme	n/a	n/a	n/a	n/a	6,796
13 Schools expansion projects July 2016 Cabinet	Alison Alexander	Cllr Airey	Council	Feb-17	13,740
14 Ascot primary school expansion	Alison Alexander	Cllr Airey	Council	Feb-16	800
15 River Thames Scheme	Andy Jeffs	Cllr Bicknell	Council	Apr-15	285
16 Temporary parking provision	Russell O'Keefe	Cllr Grey	Council	Sep-17	10,049
17 CCTV Replacement	Andy Jeffs	Cllr Grey			1,300
18 Waterways	Russell O'Keefe	Cllr Rankin	Council	Sep-17	575
19 Strategic acquisition of properties	Russell O'Keefe	Cllr Rankin	Council	Oct-17	10,000
Heritage Centre fitout	Russell O'Keefe	Cllr S Rayner			300
Total Capital Outflows					79,089
Borrowing					
Cumulative debt					78,795
New borrowing					71,935
Debt repayment					
Total forecast debt at year end					150,730

CAPITAL PROGRAMME 2018/19 & ONWARDS

	Approved Budget 2017/18			2018/19			2019/20			2020/21		
	Gross (£'000)	Income (£'000)	Estimate (£'000)	Gross (£'000)	Income (£'000)	Estimate (£'000)	Gross (£'000)	Income (£'000)	Estimate (£'000)	Gross (£'000)	Income (£'000)	Estimate (£'000)
Portfolio Summary												
Communities Directorate												
Revenues & Benefits	126	0	126	0	0	0	0	0	0	0	0	0
Commissioning - Communities	12,628	(6,199)	6,429	7,156	(4,613)	2,543	6,441	(3,646)	2,795	5,354	(2,545)	2,809
Communities, Enforcement & Partnerships	6,678	(1,830)	4,848	8,281	(728)	7,553	9,600	(600)	9,000	330	0	330
Library & Resident Services	2,075	(323)	1,752	435	0	435	15	0	15	0	0	0
Total Communities Directorate	21,507	(8,352)	13,155	15,872	(5,341)	10,531	16,056	(4,246)	11,810	5,684	(2,545)	3,139
Managing Director												
Adult Social Care	51	(51)	0	0	0	0	0	0	0	0	0	0
Human Resources	32	0	32	0	0	0	0	0	0	0	0	0
Law & Governance	189	0	189	0	0	0	0	0	0	0	0	0
Housing	2,570	(2,540)	30	0	0	0	0	0	0	0	0	0
Non Schools	725	(274)	451	246	(46)	200	200	0	200	200	0	200
Schools - Non Devolved	31,503	(17,538)	13,965	4,025	(875)	3,150	696	(696)	0	700	(700)	0
Schools - Devolved Capital	947	(947)	0	197	(197)	0	197	(197)	0	197	(197)	0
Total Managing Director	36,017	(21,350)	14,667	4,468	(1,118)	3,350	1,093	(893)	200	1,097	(897)	200
Place Directorate												
ICT	371	0	371	360	0	360	315	0	315	340	0	340
Planning	809	(185)	624	1,010	(50)	960	151	(20)	131	20	0	20
Property	20,657	(579)	20,078	1,045	0	1,045	1,600	0	1,600	400	0	400
Total Place Directorate	21,837	(764)	21,073	2,415	(50)	2,365	2,066	(20)	2,046	760	0	760
Total Committed Schemes	79,361	(30,466)	48,895	22,755	(6,509)	16,246	19,215	(5,159)	14,056	7,541	(3,442)	4,099

External Funding	£000	£000	£000	£000
Government Grants	17,590	5,060	4,909	2,045
Developers' Contributions	7,467	674	250	1,397
Other Contributions	5,405	775	0	0
Total External Funding Sources	30,462	6,509	5,159	3,442
Total Corporate Funding	48,895	16,246	14,056	4,099

Capital programme 2018/19 & onwards

Project	Description of Scheme	2018/19			2019/20			2020/21		
		Gross	Income	Estimate	Gross	Income	Estimate	Gross	Income	Estimate
		£000	£000	£000	£000	£000	£000	£000	£000	£000
Commissioning - Communities										
CC25	M4 Smart Motorway	50	0	50	0	0	0	50	0	50
CC42	Replacement Entry / Exit Systems at Boulters Lock	10	0	10	0	0	0	0	0	0
CC43	Additional CCTV at 3 MS Car Parks	120	0	120	0	0	0	95	0	95
CC44	Allotments Windsor & Maidenhead	50	(50)	0	0	0	0	0	0	0
CC48	Chobham Road, Sunningdale Parking Road Safety Impr	240	0	240	0	0	0	0	0	0
CC49	Courthouse Rd/St Marks Rd Junction and Pedestrian	150	0	150	0	0	0	0	0	0
CC50	Cox Green Road/Brill Close/Norreys Drive Drainage	35	0	35	0	0	0	0	0	0
CC51	Datchet Barrel Arch Drainage Repairs	70	0	70	0	0	0	0	0	0
CC52	Dedworth Environmental & St Scene Enhance(PAVE)	350	0	350	0	0	0	0	0	0
CC54	Electric Vehicle Charging Points-Pilot	100	(75)	25	0	0	0	0	0	0
CC56	Eton Town Culvert Clearing Thames Route	50	0	50	0	0	0	0	0	0
CC58	Grenfell Park Northern Access	20	(20)	0	0	0	0	0	0	0
CC59	Highways Tree Surgery Works from Inspections	180	(180)	0	0	0	0	150	0	150
CC61	Local Flood Risk Management Strategy Review	10	(10)	0	0	0	0	0	0	0
CC62	Maidenhead Missing Links (LEP Match Funded)	759	(659)	100	776	(576)	200	2,905	(2,500)	405
CC64	Prevention of Unauthorised Encampments	80	0	80	0	0	0	0	0	0
CC67	Replacement Payment Equipment for Car Parks	775	(775)	0	0	0	0	775	0	775
CC69	St Leonards Road Shared Surface (Road & Pavement)	8	0	8	0	0	0	0	0	0
CC70	Street Cleansing Maidenhead Town Centre	10	0	10	0	0	0	0	0	0
CC71	Traffic Management Control System	9	(9)	0	0	0	0	9	0	9
CC72	Victoria Street CP, Windsor - Upper Floor Barriers	15	0	15	0	0	0	0	0	0
CC73	Wessex Way Highway Drainage - Feasibility	25	0	25	0	0	0	0	0	0
CC75	Windsor High Street/Thames Street Streetscene Impr	0	0	0	0	0	0	275	0	275
CD01	LTP Feasibility Studies/Investigation/Develop	60	(45)	15	30	(30)	0	65	0	65
CD02	LTP Traffic Management Schemes	0	0	0	100	(100)	0	40	0	40
CD03	A308 (Bray) Road Widening scheme	0	0	0	0	0	0	0	0	0
CD06	Highway Contract-Preliminaries	0	0	0	90	(90)	0	0	0	0
CD07	Road Marking-Safety Programme	50	0	50	135	(125)	10	50	(45)	5
CD09	Speed Limit Reviews	0	0	0	25	(25)	0	25	0	25
CD10	Traffic Management	100	(40)	60	100	(50)	50	200	0	200
CD11	Roads Resurfacing	0	0	0	50	(50)	0	0	0	0
CD12	Roads Resurfacing-Transport Asset & Safety	1,700	(1,700)	0	1,600	(1,200)	400	0	0	0
CD13	Bridge Assessments	255	(100)	155	300	(200)	100	0	0	0
CD14	Bridge Parapet Improvement Works	150	(150)	0	150	(50)	100	0	0	0
CD16	Traffic Signal Removal	0	0	0	300	(200)	100	0	0	0
CD17	Replacement Street Lighting	350	(350)	0	180	(90)	90	0	0	0
CD18	Highway Drainage Schemes	0	0	0	150	(90)	60	0	0	0
CD20	Footways-Reconditioning	0	0	0	110	(110)	0	0	0	0
CD21	Footways-Construction of New Footways	0	0	0	100	(75)	25	0	0	0
CD22	Safer Routes to School	65	0	65	100	(50)	50	100	0	100
CD23	Local Safety Schemes	120	(15)	105	125	(100)	25	175	0	175
CD24	Rights of Way	0	0	0	40	(30)	10	0	0	0

Project	Description of Scheme	2018/19			2019/20			2020/21		
		Gross	Income	Estimate	Gross	Income	Estimate	Gross	Income	Estimate
		£000	£000	£000	£000	£000	£000	£000	£000	£000
CD25	Public Rights of Ways-Bridge Repairs	0	0	0	20	(20)	0	0	0	0
CD27	Cycling Capital Programme	75	(75)	0	75	(75)	0	125	0	125
CD28	School Cycle / Scooter Parking	50	(10)	40	50	(25)	25	0	0	0
CD31	Thames Street Paving Improvements	0	0	0	100	0	100	0	0	0
CD32	Verge Parking Measures	100	0	100	50	(20)	30	0	0	0
CD33	Verge Protection Measures	0	0	0	50	(40)	10	0	0	0
CD34	Winter Service Community Facilities	100	(100)	0	0	0	0	0	0	0
CD35	Reducing Congestion & Improving Air Quality	50	(50)	0	50	(25)	25	50	0	50
CD37	Car Park Improvements	25	0	25	45	0	45	50	0	50
CD39	Decriminalised Parking Enforcement Review	50	0	50	75	0	75	0	0	0
CD43	Flood Prevention	0	0	0	150	0	150	0	0	0
CD48	Refuse and Recycling Bins-Replacement	20	0	20	0	0	0	0	0	0
CD54	River Thames Scheme Infrastructure Project	0	0	0	285	0	285	0	0	0
CD72	Preliminary Flood Risk-Assessments	60	(60)	0	0	0	0	0	0	0
CD74	Footways-Assessments	120	(100)	20	0	0	0	0	0	0
CD75	Bus Stop Accessibility	30	(30)	0	30	0	30	40	0	40
CD76	Bus Stop Waiting Areas	0	0	0	50	0	50	75	0	75
CD77	Real-Time Bus Information Improvements	100	(10)	90	0	0	0	100	0	100
CD78	Dedworth Rd-Environmental & St Scene Enhance(PAVE)	100	0	100	0	0	0	0	0	0
CD79	A329 London Rd/B383 Roundabout-Scheme Development	250	0	250	0	0	0	0	0	0
CD82	Intelligent Traffic System-Maintenance & Renewal	0	0	0	50	0	50	0	0	0
CD86	Stafferton Way - Site Repairs	60	0	60	0	0	0	0	0	0
CC00	Energy Saving Initiatives for Royal Borough Premises	0	0	0	200	0	200	0	0	0
Total Commissioning - Communities		7,156	(4,613)	2,543	6,441	(3,646)	2,795	5,354	(2,545)	2,809
Communities, Enforcement & Partnerships										
CV33	The Oaks Leisure Centre, Sunningdale	5,000	0	5,000	9,000	0	9,000	250	0	250
CV35	WLC-Replacement of Flumes	540	0	540	0	0	0	0	0	0
CZ42	Leisure Centres-Annual Programme & Equipment	350	0	350	0	0	0	0	0	0
CKVT	Marlow Road Youth Centre Roofing and Maintenance Work	20	0	20	0	0	0	0	0	0
CI22	Tree Planting	80	0	80	0	0	0	80	0	80
CLC9	Nicholas Winton Memorial	30	0	30	0	0	0	0	0	0
CP94	P&OS-Dedworth Manor All Weather Pitch	93	(93)	0	0	0	0	0	0	0
CV29	Shurlock Row - Communities Open Space	135	(35)	100	0	0	0	0	0	0
CV36	Ockwells Park-Thriftwood Scheme & Bridge	55	0	55	0	0	0	0	0	0
CV03	Parks Improvements	60	0	60	0	0	0	0	0	0
CC47	CCTV Replacement	1,300	0	1,300	0	0	0	0	0	0
CE07	Digitalisation-Environmental Health Documentation	18	0	18	0	0	0	0	0	0
CT52	Disabled Facilities Grant	600	(600)	0	600	(600)	0	0	0	0
Total Communities, Enforcement & Partnerships		8,281	(728)	7,553	9,600	(600)	9,000	330	0	330

PRUDENTIAL INDICATORS 2016/17 TO 2019/20

The actual figures for 2016/17 and the estimates for 3 further years are shown below. These prudential indicators are prepared in accordance with the CIPFA Prudential Code for Capital Financing in Local Authorities

The figures set out below include this council's share of the old Berkshire County Council debt that is now managed by the Royal Borough.

	2016/17 Actual	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate
Capital Expenditure (£m)	£28.9m	£49.8m	£77.3m	£80.1m
Ratio of financing costs to net revenue stream				
- Non-loan financed	14.5%	31.7%	0.0%	0.0%
- Loan financed	5.9%	6.6%	6.1%	8.4%
Capital Financing Requirement (£m)	86.4	105.8	180.4	256.0

In respect of its external debt, the Council approves the following authorised limits for its external debt gross of investments for the next three financial years.

	2016/17	2017/18	2018/19	2019/20
Authorised limit for external debt (£m)	£102m	£189m	£172m	£212m

The Council also approves the following boundary for external debt for the same period.

	2016/17	2017/18	2018/19	2019/20
Operational boundary for external debt (£m)	£82m	£169m	£151m	£190m

The proposed operational boundary for external debt is based on the same estimates as the authorised limit but reflects the Head of Finance's estimate of the most likely, prudent but not worse case scenario, without the additional headroom included within the authorised limit to allow for example for unusual cash movements, and equates to the maximum of external debt projected by this estimate. It include both long and short term (i.e. less than 365 day) borrowing.

Interest Rate Exposure

It is recommended that the Council sets an upper limit on its fixed interest rate exposures for 2016/17 to 2019/20 of 90% of its outstanding principal sums (net of investments)

It is further recommended that the Council sets an upper limit of its variable rate exposures for 2016/17 to 2019/20 of 30% of its outstanding principal sums (net of investments)

This means that the Head of Finance will manage fixed rate interest rate exposures within the range 70% to 90% and variable interest rate exposures within the range 10% to 30%. This is a continuation of current practice

Royal Borough of Windsor & Maidenhead Approved Counterparty List

Fitch Ratings	FITCH ShortTerm Rating	FITCH Long Term Rating	FITCH Outlook	Max. Sum To Be Lent £m
UK				
Government				
Debt Management Office	F1+	AA	Negative	no limit
Banks				
Abbey National Treasury	F1	A	Stable	15
Australia and New Zealand Bank	F1+	AA-	Stable	5
Barclays Bank	F1	A	Stable	15
Clydesdale Bank	F2	BBB+	Stable	15
HSBC (inc HSBC Private Bank)	F1+	AA-	Stable	15
Lloyds Banking Group	F1	A+	Stable	15
National Australia Bank Ltd	F1+	AA-	Stable	5
Royal Bank of Canada	F1+	AA	Negative	5
Royal Bank of Scotland	F2	BBB+	Stable	15
Santander UK	F1	A	Stable	15
Standard Chartered	F1	A+	Stable	15
Ulster Bank	F2	BBB+	Stable	5
Building Societies (max £3m per loan)				
All Building Societies with total group assets greater than £6 billion and FITCH Long term rating of BBB or better				
Coventry	F1	A	Stable	5
Nationwide	F1	A+	Stable	5
Yorkshire	F1	A-	Stable	5
Leeds	F1	A-	Stable	5
Principality	F2	BBB+	Stable	5
Skipton	F1	A-	Stable	5
Local Authorities				
All UK Local Authorities, with the exception of those with reported financial irregularities.				10
Money Market Funds				
All money market funds with a Fitch AAA long term credit rating, including:				
Federated Short Term Sterling Prime Fund		AAA		10
Invesco Sterling Liquidity Fund		AAA		10
STANDARD LIFE (IGNIS) Sterling Liquidity Fund		AAA		10
Insight GBP Liquidity Fund		AAA		10
LGIM Sterling Liquidity Fund		AAA		10
Revolving Credit Facility				
AFC				11.7
Financial Services Companies				
Kames Capital				1
Legal & General				1.5
RBWM associated companies				
Flexible Home Improvement Loans Ltd				0.5
RBWM Property Company Ltd				1.5

SHORT TERM RATING

Expectation of timely repayment of financial commitments.

F1+ is most likely to repay on time, F1 Highest Credit, F2 Good, F3 Fair, B Speculative, C High Default Risk

LONG TERM RATING

Expectation of credit risk. AAA is the least risky, ie little credit risk. AA Very High Credit, A High, BBB Good.

Below BBB indicates non-investment grade

REVENUE BUDGET MOVEMENT 2017-18 TO 2018-19

Item	2017-18 Original Budget	Inflation	Full Year Effects (FYE)	Virements	Grants Adjustment	Sub Total	Growth inc Demography	Directorate Savings	2018-19 Original Budget
	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000
Managing Director's Directorate	59,995	713	670	2,782	500	64,660	1,365	(1,492)	64,533
Communities Directorate	14,592	123	632	(581)	0	14,766	127	(3,114)	11,779
Place Directorate	4,168	(19)	275	(2,201)	0	2,223	24	(780)	1,467
Estimated cost of service pay inflation	500					500			500
Apprenticeship Levy	280		(280)			0			0
Total Service budgets	79,535	817	1,297	0	500	82,149	1,516	(5,386)	78,279
Environment agency	153	3				156			156
Capital financing and interest	5,069		454			5,523			5,523
Pensions deficit recovery	2,415	13				2,428			2,428
Contribution from the development fund	2,255		(2,255)			0			0
Contributions from balances	0		5			5			5
Net Requirement	89,427	833	(499)	0	500	90,261	1,516	(5,386)	86,391
Special expenses	(1,009)		(38)			(1,047)			(1,047)
Gross Council Tax Requirement	88,418	833	(537)	0	500	89,214	1,516	(5,386)	85,344
Collection Fund - Council Tax (surplus)/ deficit	(2,615)		968			(1,647)			(1,647)
Collection Fund - Business Rates (surplus)/ deficit	1,001		1,942			2,943			2,943
New Homes Bonus	(3,681)				990	(2,691)			(2,691)
RSG and Business Rate Support	(17,089)				2,994	(14,095)			(14,095)
Income from Business Rate pilot	0				(1,272)	(1,272)			(1,272)
CT support transition grant	(1,263)				1,263	0			0
Education Services Grant	(478)				163	(315)			(315)
Income from trading companies	(218)				58	(160)			(160)
Parish equalisation grant	64				(1)	63			63
Net Requirement	64,139	833	2,373	0	4,695	72,040	1,516	(5,386)	68,170

TAX BASE 66,710

67,618

Council Tax at band D £ 915.57
Adult Social Care precept £ 45.89

£ 933.42
£ 74.74

SUMMARY MTFP 2018-19 TO 2021-22					
Headline					
	RPI at Sept of year prior to budget year	3.90%	3.25%	3.25%	3.25%
	CPI	2.90%	2.25%	2.25%	2.25%
	Average contract inflation	1.60%	1.51%	1.52%	1.53%
	RBWM Council Tax %	1.95%	1.95%	1.95%	0.00%
	Adult Social Care Precept %	3.0%	0.0%	0.0%	0.0%
	Council Tax Band D (£.p)	933.42	951.62	970.18	970.18
	ASC Precept Band D (£.p)	74.74	74.74	74.74	74.74
Detail					
Line	Description	2018/19 Budget £'000	2019/20 Projection £'000	2020/21 Projection £'000	2021/22 Projection £'000
<i>Managing Director</i>					
1	Base Budget	59,995	64,533	65,049	66,525
2	Inflation	713	488	342	343
3	Service Pressure	1,365	925	900	900
4	FYE/Rev Effects previous year decisions	670	79	234	234
5	Effect of Grants adjustments	220	0	0	0
6	Use of Better Care Funding	280	0	0	0
7	Directorate Savings	-1,492	-976	0	0
8	Inter-directorate transfers	2,782	0	0	0
9	Managing Director Total	64,533	65,049	66,525	68,002
<i>Communities</i>					
10	Base Budget revised following restructure	14,592	11,779	12,156	11,105
11	Inflation	123	0	-17	-22
12	Service Pressure	127	480	0	0
13	FYE/Rev Effects previous year decisions	632	97	116	91
14	Effect of Grants adjustments	0	0	0	0
15	Directorate Savings	-3,114	-200	-1,150	0
16	Additional income target for Nicholsons CP (marker)	0	0	0	0
17	Inter-directorate transfers	-581	0	0	0
18	Communities Total	11,779	12,156	11,105	11,174
<i>Place</i>					
19	Base Budget revised following restructure	4,168	1,467	1,649	1,652
20	Inflation	-19	-126	-135	-140
21	Service Pressure	24	0	0	0
22	FYE/Rev Effects previous year decisions	275	498	138	138
23	Effect of Grants adjustments	0	0	0	0
24	Directorate Savings	-780	-190	0	0
25	Inter-directorate transfers	-2,201	0	0	0
26	Place Total	1,467	1,649	1,652	1,650
<i>General</i>					
27	General pressures and savings b/f	780	500	-1,333	-1,735
28	Pay reward / award	500	500	500	500
29	Reallocation of prior year's pay reward / award	-780	-500	-500	-500
30	Other pressures	0	0	250	250
31	Insurance budget to be allocated to services	0	0	0	-100
32	Savings proposals under development	0	0	-652	779
33	Total Service Expenditure	78,279	77,521	77,547	80,020
34 Non Service Costs					
35	Debt Finance cost	5,645	6,045	8,216	5,701
36	Interest on Balances	-123	-54	0	0
37	Revenue Contributions to Capital	0	0	0	0
38	Environment Agency Levy	156	159	162	165
39	Pensions deficit recovery	2,428	2,869	3,300	3,900
40	(From) / to reserves	5	0	0	0
41	Total Non Service Costs	8,112	9,020	11,678	9,766
42	TOTAL BUDGET COST	86,390	86,540	89,225	89,786
Support					
43	Business Rate Support	-14,095	-12,229	-13,260	-13,552
44	Income from NNDR Pilot	-1,272	0	0	0
45	*Revenue Support Grant	0	-2,083	0	0
46	Parish equalisation grant	63	63	63	63
47	Transition grant	0	0	0	0
48	Education Services Grant	-315	-315	-315	-315
49	New Homes Bonus	-2,691	-2,577	-2,025	-1,772
50	Income from trading companies	-160	-60	0	0
51	Collection Fund - Council Tax (Surplus) / Deficit	-1,647	0	0	0
52	Collection Fund - Business Rates (Surplus) / Deficit	2,943	0	0	0
53	Less Special expenses	-1,047	-1,047	-1,047	-1,047
54	Sub Total Support	-18,220	-16,165	-16,584	-16,623
55	NET BUDGET REQUIREMENT	68,170	70,375	72,641	73,163
56	Council Tax Base (Band D)	67,618	68,568	69,518	70,018
57	RBWM Council Tax Band D (£.p)	933.42	951.62	970.18	970.18
58	ASC Precept Band D (£.p)	74.74	74.74	74.74	74.74

* In recognition of RSG Review announced in the 2017 Budget

JUSTIFICATION OF THE LEVEL OF BALANCES 2018/19

	Potential Cost £000	Risk	Average Risk £000
Economic risks			
Inflation increases in excess of Medium Term Financial Plan	500	20%	100
Lower than expected NDR collection	500	40%	200
Lower than expected Council Tax Support collection	400	10%	40
Environmental risks			
Emergency/Disaster Relief such as major flooding (up to the level above which government grant would be received under the Bellwin Formula)	250	50%	125
Winter Maintenance (Budget only covers "normal" winter) extra gritting	150	60%	90
Regulatory risks			
Major planning inquiry	400	60%	240
Borough Local Plan not delivered	500	50%	250
Major data breach	250	50%	125
Capital Risk			
Funding necessary to cover emergency capital project e.g. street lighting, highways, boilers etc	200	50%	100
Savings risks			
Inability to implement fully savings in the medium term	1,000	40%	400
Impact of Service Increases			
Adult services - unable to maintain contract costs	1,000	50%	500
Children services - unable to maintain contract costs	1,000	50%	500
Significant Safeguarding Issues	400	40%	160
Withdrawal of PCT funding for Continuing Health care	1,000	60%	600
Adult Services - Better Care Fund - hospital admissions target missed	600	50%	300
Waste Management - unable to maintain contract costs	300	25%	75
Homelessness - cost of temporary accommodation	500	20%	100
Total of potential risks (unlikely all to coincide)	8,950		
Total Average Risk in Single Year			3,905
Provide for 18 months to enable corrective action			5,860

SUMMARY MTFP 2018-19 TO 2021-22			
Headline		As at November 2017	As at January 2018
	RPI at Sept of year prior to budget year	3.90%	3.90%
	CPI	2.90%	2.90%
	Average contract inflation	1.60%	1.60%
	RBWM Council Tax %	1.95%	1.95%
	Adult Social Care Precept %	3.0%	3.0%
	Council Tax Band D (£.p)	933.42	933.42
	ASC Precept Band D (£.p)	74.74	74.74
Detail			
Line	Description	2018/19 Budget £'000	2018/19 Budget £'000
<i>Managing Director</i>			
1	Base Budget	59,550	59,995
2	Inflation	696	713
3	Service Pressure	1,286	1,365
4	FYE/Rev Effects previous year decisions	414	670
5	Effect of Grants adjustments	220	220
6	Use of Better Care Funding	280	280
7	Directorate Savings	-1,147	-1,492
8	Inter-directorate transfers	-43	2,782
9	Managing Director Total	61,256	64,533
<i>Communities</i>			
10	Base Budget revised following restructure	15,037	14,592
11	Inflation	117	123
12	Service Pressure	80	127
13	FYE/Rev Effects previous year decisions	580	632
14	Effect of Grants adjustments	0	0
15	Directorate Savings	-2,244	-3,114
16	Additional income target for Nicholsons CP (marker)	0	0
17	Inter-directorate transfers	-169	-581
18	Communities Total	13,401	11,779
<i>Place</i>			
19	Base Budget revised following restructure	4,168	4,168
20	Inflation	-79	-19
21	Service Pressure	0	24
22	FYE/Rev Effects previous year decisions	310	275
23	Effect of Grants adjustments	0	0
24	Directorate Savings	-720	-780
25	Inter-directorate transfers	212	-2,201
26	Place Total	3,891	1,467
<i>General</i>			
27	General pressures and savings b/f	780	780
28	Pay reward / award	500	500
29	Reallocation of prior year's pay reward / award	-780	-780
30	Other pressures	0	0
31	Insurance budget to be allocated to services	100	0
32	Savings proposals under development	0	0
33	Total Service Expenditure	79,148	78,279
34 Non Service Costs			
35	Debt Finance cost	5,645	5,645
36	Interest on Balances	-123	-123
37	Revenue Contributions to Capital	0	0
38	Environment Agency Levy	156	156
39	Pensions deficit recovery	2,428	2,428
40	(From) / to reserves	-687	5
41	Total Non Service Costs	7,420	8,112
42	TOTAL BUDGET COST	86,568	86,390
Support			
43	Business Rate Support	-14,420	-14,095
46	Income from NNDR Pilot	0	-1,272
47	Revenue Support Grant	-551	0
48	Parish equalisation grant	64	63
49	Transition grant	0	0
50	Education Services Grant	-315	-315
51	New Homes Bonus	-2,814	-2,691
52	Income from trading companies	-160	-160
53	Collection Fund - Council Tax (Surplus) / Deficit	-1,719	-1,647
54	Collection Fund - Business Rates (Surplus) / Deficit	2,568	2,943
55	Less Special expenses	-1,009	-1,047
56	Sub Total Support	-18,356	-18,220
57	NET BUDGET REQUIREMENT	68,212	68,170
58	Council Tax Base (Band D)	67,660	67,618
59	RBWM Council Tax Band D (£.p)	933.42	933.42
60	ASC Precept Band D (£.p)	74.74	74.74